AGENCY NAME:	University of South Carolina Lancaster		
AGENCY CODE:	H370	SECTION:	20E

Fiscal Year 2026-27
Agency Budget Plan

FORM A - BUDGET PLAN SUMMARY

OPERATING REQUESTS *(FORM B1)*	For FY 2026-27, my agency is (mark "X"):	
	X	Requesting General Fund Appropriations.
		Requesting Federal/Other Authorization.
		Not requesting any changes.

NON-RECURRING REQUESTS *(FORM B2)*	For FY 2026-27, my agency is (mark "X"):	
	X	Requesting Non-Recurring Appropriations.
		Requesting Non-Recurring Federal/Other Authorization.
		Not requesting any changes.

CAPITAL REQUESTS *(FORM C)*	For FY 2026-27, my agency is (mark "X"):	
	X	Requesting funding for Capital Projects.
		Not requesting any changes.

PROVISOS *(FORM D)*	For FY 2026-27, my agency is (mark "X"):	
		Requesting a new proviso and/or substantive changes to existing provisos.
		Only requesting technical proviso changes (such as date references).
	X	Not requesting any proviso changes.

Please identify your agency's preferred contacts for this year's budget process.

	Name	*Phone*	*Email*
PRIMARY CONTACT:	Kelly Epting	803-777-8411	eptingk@mailbox.sc.edu
SECONDARY CONTACT:	Kevin Russell	803-777-0781	russelkr@mailbox.sc.edu

I have reviewed and approved the enclosed FY 2026-27 Agency Budget Plan, which is complete and accurate to the extent of my knowledge.

	Agency Director	*Board or Commission Chair*
SIGN/DATE:	Michael Amiridis 9/14/25	Thad H. Westbrook 9/21/25
TYPE/PRINT NAME:	Michael Amiridis	Thad H. Westbrook

This form must be signed by the agency head – not a delegate.

Agency Name:	USC - Lancaster Campus
Agency Code:	H370
Section:	20E

BUDGET REQUESTS			FUNDING					FTES				
Priority	Request Type	Request Title	State	Federal	Earmarked	Restricted	Total	State	Federal	Earmarked	Restricted	Total
1	B1 - Recurring	Tuition Mitigation	688,000	0	0	0	688,000	0.00	0.00	0.00	0.00	0.00
2	B2 - Non-Recurring	USC Lancaster - Campus Safety	150,000	0	0	0	150,000	0.00	0.00	0.00	0.00	0.00
3	C - Capital	Major Repairs and Rehabilitation	3,200,000	0	0	0	3,200,000	0.00	0.00	0.00	0.00	0.00
TOTALS			4,038,000	0	0	0	4,038,000	0.00	0.00	0.00	0.00	0.00

Agency Name:	USC - Lancaster Campus		
Agency Code:	H370	Section:	20E

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	**1**

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	**Tuition Mitigation**

Provide a brief, descriptive title for this request.

AMOUNT	**General: $688,000** **Federal: $0** **Other: $0** **Total: $688,000**

What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	**0.00**

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

X	Change in cost of providing current services to existing program audience
X	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
X	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	HR/Personnel Related
	Consulted DTO during development
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This proposed request is consistent with the University of South Carolina Campus Safety Audit Report and is consistent with several Statewide Enterprise Strategic Objectives.

Objective 1: Education, Training and Human Development Improve educational infrastructure to elevate the levels of educational preparedness of every South Carolinian to lead a healthy and productive life, including success in a job or career and in the community.

Objective 3: Maintaining Safety, Integrity and Security Protect the safety, integrity and security of statewide public resources, data, infrastructure and citizens including timely response to emergencies, disasters and emerging threats.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS	All students, faculty, and staff at USC Lancaster.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	USC Lancaster $688,000 Tuition mitigation funding to maintain current tuition rates and fees for in-state traditional college students and to offset the reduced Commission for Higher Education per credit hour funding for dual enrollment students. Funding will help offset inflationary impacts to campus operations, cover additional faculty and staffing needed for instruction, continued support for two USC Lancaster community iCarolina labs, as well as provide support for student recruitment, retention, and success. Increases observed in FY25 Personnel and fringe benefits 6.5% Utilities 6.1% Services 4.9% Tuition adjustments Tuition discounting (abatements) 11.4% CHE allowance for dual enrollment students (per credit hour) -32% since Fall 2020

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	USC - Lancaster Campus		
Agency Code:	H370	Section:	20E

FORM B2 – NON-RECURRING OPERATING REQUEST

AGENCY PRIORITY	2

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	USC Lancaster - Campus Safety

Provide a brief, descriptive title for this request.

AMOUNT	$150,000

What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

X	Change in cost of providing current services to existing program audience
X	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
X	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	Consulted DTO during development
	HR/Personnel Related
X	Request for Non-Recurring Appropriations
	Request for Federal/Other Authorization to spend existing funding
	Related to a Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This proposed request is consistent with the University of South Carolina Campus Safety Audit Report and is consistent with several Statewide Enterprise Strategic Objectives:

Objective 1: Education, Training and Human Development - Improve educational infrastructure to elevate the levels of educational preparedness of every South Carolinian to lead a healthy and productive life, including success in a job or career and in the community.

Objective 3: Protect the safety, integrity and security of statewide public resources, data, infrastructure and citizens including timely response to emergencies, disasters and emerging threats. Objective 4: Build a world-class and safe public infrastructure to enhance the quality of life of our citizens and to promote the state in global competitiveness as a location for business, investment, talent, innovation and visitors.

Objective 4: Build a world-class and safe public infrastructure to enhance the quality of life of our citizens and to promote the state in global competitiveness as a location for business, investment, talent, innovation and visitors.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

All students, faculty, staff and visitors at USC Lancaster.

RECIPIENTS OF FUNDS	

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	Security call box and cameras - $150,000 Ensuring the safety and security of our campus community is a top priority. To support this commitment, the administration is proposing the installation of a rapid notification system and enhanced surveillance infrastructure at the pickleball complex. This initiative includes the addition of an emergency call box and strategically placed security cameras to monitor activity in the area. Given the complex's remote location on campus, the project will also require the establishment of necessary infrastructure, including data connectivity, phone service, power supply, and the acquisition of appropriate equipment. These upgrades are essential to maintaining a safe and responsive environment for all who use the facility.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	USC - Lancaster Campus		
Agency Code:	H370	Section:	20E

FORM C – CAPITAL REQUEST

AGENCY PRIORITY

3

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Major Repairs and Rehabilitation

Provide a brief, descriptive title for this request.

AMOUNT

$3,200,000

How much is requested for this project in FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

CPIP PRIORITY

This funding request supports essential life cycle maintenance projects that are critical to sustaining a safe, functional, and productive learning environment across campus. Without this investment, the university risks falling short in meeting the needs of students, faculty, and staff, while also facing further deterioration of campus infrastructure and facilities.

It's important to note that these maintenance needs have not been included in the current Capital Projects Improvement Plan (CPIP), making this request vital to addressing existing gaps and preserving the long-term integrity of campus operations.

Identify the project's CPIP plan year and priority number, along with the first year in which the project was included in the agency's CPIP. If not included in the agency's CPIP, please provide an explanation. If the project involves a request for appropriated state funding, briefly describe the agency's contingency plan in the event that state funding is not made available in the amount requested.

OTHER APPROVALS

No approvals have been obtained to date for these projects. Approvals would be obtained as required.

What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, SFAA, etc.)

LONG-TERM PLANNING AND SUSTAINABILITY

The life cycle maintenance items outlined in this request have not yet received funding or been incorporated into the current Capital Projects Improvement Plan (CPIP). However, they will continue to be submitted for consideration and prioritized for inclusion in future CPIP updates as needs evolve.

The proposed improvements will significantly enhance the campus's ability to fulfill its mission, with many of the upgrades offering a useful life of 20 years or more. Upon completion of these renovations, USC Lancaster will sustain the facilities using its existing maintenance and operations budget, ensuring long-term stewardship and functionality.

What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured? What is the agency's expectation with regard to additional annual costs or savings associated with this capital improvement? What source of funds will be impacted by those costs or savings? What is the expected useful life of the capital improvement?

USC Lancaster - $3,200,000

Bradley Building Storefronts - $700,00

SUMMARY	The Bradley Arts & Sciences Building is home to Bundy Auditorium, the Arnold Special Events Room, an art gallery, classrooms, science labs, and faculty offices. In addition to supporting academic instruction, the building regularly hosts a wide range of campus and community events. Two north-facing glass storefronts are in need of replacement due to failed window seals, which have caused clouding and diminished the building's appearance. Replacing these storefronts will not only restore the building's visual appeal but also address ongoing water intrusion issues, helping to preserve the facility and maintain a welcoming environment for students, faculty, and visitors. Bradley Building Roof - $1,000,000 The roof of the Bradley Building has deteriorated in several areas, resulting in water intrusion during periods of moderate to heavy rain. Despite previous spot repairs, these issues persist, and a full roof replacement is now necessary to protect the building and its contents from further damage. At over 25 years old, the roof has exceeded its expected service life. The Bradley Building is not only an academic facility but also a prominent venue for campus and community events. Its continued usability and appearance are essential to supporting both educational activities and public engagement. Replacing the roof will help preserve this important space and ensure it remains a safe, welcoming environment for all who use it. Medford Library Roof - $850,000 The replacement of the roof on Medford Library is a critical infrastructure need to ensure the continued protection and functionality of one of the campus's most vital academic resources. The current roofing system has exceeded its expected lifespan and is showing signs of significant wear as evidenced by recurring leaks. As the primary hub for student research, study, and academic support, Medford Library houses valuable collections, technology, and learning spaces that serve students, faculty, and the broader campus community. A new roof will safeguard these assets, prevent further damage, and reduce long-term maintenance costs. Investing in this project will help preserve the library's role as a cornerstone of academic success and student engagement for years to come. Founders Hall - $650,000 Founders Hall includes classrooms, faculty offices, the student food pantry, an instructional arts center, and a graphic design lab. To enhance the utility and appearance of the surrounding area, the campus proposes improvements to the adjacent outdoor patio. The project would add a covered structure and improve access from the main campus thoroughfare, making the space more functional and inviting. Once completed, the enhanced patio could support a variety of campus activities such as student gatherings, outdoor classes, art displays, and small events—creating a more vibrant and engaging environment for the campus community.

Provide a summary of the project and explain why it is necessary. Please refer to the budget guidelines for appropriate questions and thoroughly answer all related items.

Agency Name:	USC - Lancaster Campus		
Agency Code:	H370	Section:	20E

FORM E – AGENCY COST SAVINGS AND GENERAL FUND REDUCTION CONTINGENCY PLAN

TITLE	Agency Cost Savings and General Fund Reduction Contingency Plan

AMOUNT	$335,269

What is the General Fund 3% reduction amount? This amount should correspond to the reduction spreadsheet prepared by EBO.

ASSOCIATED FTE REDUCTIONS	3.86 Total FTEs

How many FTEs would be reduced in association with this General Fund reduction?

PROGRAM / ACTIVITY IMPACT

Instruction, Academic Support, Student Services, Institutional Support, and Operation of Maintenance and Plant would be impacted.

To achieve a 3% reduction in general funds, USC Lancaster would need to make difficult budgetary decisions that would impact personnel and services across campus. One of the primary areas affected would be part-time temporary staffing, including many student employees who rely on this income to support their education. These positions not only provide financial assistance but also offer students valuable workplace experience while fulfilling essential campus functions.

The campus also depends heavily on adjunct faculty to deliver academic instruction. To reduce costs, USC Lancaster would evaluate opportunities to decrease reliance on adjuncts by increasing course overloads for full-time faculty where feasible.

Additionally, a reduction in funding would limit available manpower for maintenance and general upkeep of campus facilities, potentially affecting the overall learning environment.

Other critical areas—such as the Business Office, Student Affairs, and Academic Affairs—would also experience staffing reductions. These cuts would diminish the level of services available to students and increase the workload for existing full-time employees, potentially impacting the quality and efficiency of campus operations.

What programs or activities are supported by the General Funds identified?

SUMMARY

A reduction in state appropriations would significantly impact USC Lancaster's campus support functions, though efforts would be made to shield instructional delivery from direct effects.

To preserve the quality and continuity of academic instruction, the campus would prioritize maintaining faculty positions and course offerings. However, support areas such as student services, academic advising, administrative operations, maintenance, and campus safety would likely experience staffing and resource reductions. These functions are essential to the overall student experience and institutional effectiveness, and any cuts would place additional strain on existing personnel and potentially reduce the level of service provided to students.

While instruction would remain a top priority, the broader campus environment and operational efficiency could be adversely affected by reduced funding for these critical support areas.

Please provide a detailed summary of service delivery impact caused by a reduction in General Fund Appropriations and provide the method of calculation for anticipated reductions. Agencies should prioritize reduction in expenditures that have the least significant impact on service delivery.

AGENCY COST SAVINGS PLANS

Staffing in campus and student support functions would likely be impacted by a $335,269 reduction in state appropriations. However, USC Lancaster has a sufficient fund balance to withstand a reduction. Moreover, the loss of funds could be made up by the local Commission for Higher Education.

What measures does the agency plan to implement to reduce its costs and operating expenses by more than $50,000? Provide a summary of the measures taken and the estimated amount of savings. How does the agency plan to repurpose the savings?

Agency Name:	USC - Lancaster Campus		
Agency Code:	H370	Section:	20E

FORM F – REDUCING COST AND BURDEN TO BUSINESSES AND CITIZENS

TITLE	Agency Cost Savings and General Fund Reduction Contingency Plan
	Provide a brief, descriptive title for this request.
EXPECTED SAVINGS TO BUSINESSES AND CITIZENS	$1,320,000
	What is the expected savings to South Carolina's businesses and citizens that is generated by this proposal? The savings could be related to time or money.
FACTORS ASSOCIATED WITH THE REQUEST	**Mark "X" for all that apply:** [ ] Repeal or revision of regulations. [ ] Reduction of agency fees or fines to businesses or citizens. [ ] Greater efficiency in agency services or reduction in compliance burden. [X] Other
METHOD OF CALCULATION	Reduction of appropriations for maintenance, renovation, and replacement (based on FY26 appropriation).
	Describe the method of calculation for determining the expected cost or time savings to businesses or citizens.
REDUCTION OF FEES OR FINES	N/A
	Which fees or fines does the agency intend to reduce? What was the fine or fee revenue for the previous fiscal year? What was the associated program expenditure for the previous fiscal year? What is the enabling authority for the issuance of the fee or fine?
REDUCTION OF REGULATION	N/A
	Which regulations does the agency intend to amend or delete? What is the enabling authority for the regulation?
SUMMARY	USC Lancaster offers substantial cost-saving opportunities for students through tuition abatements, exemptions, and fee waivers—effectively reducing the financial burden and enhancing the institution's appeal as a higher education choice. The Lancaster County Commission for Higher Education further strengthens affordability by fully covering course material costs for Lancaster County residents, making USC Lancaster even more accessible and parent/student-friendly.

Provide an explanation of the proposal and its positive results on businesses or citizens. How will the request affect agency operations?

AGENCY NAME:			
AGENCY CODE:		SECTION:	

FORM H – TUITION MITIGATION (PROVISO 117.178)

TITLE	**Tuition Mitigation Proviso 117.178**

AMOUNT	**$688,000**

What is the amount needed for Tuition Mitigation for FY27? This amount should correspond to the priority 1 recurring budget request. Tuition Mitigation should ONLY include the state funding necessary to continue existing operations on July 1, 2026 with no in-state undergraduate tuition or mandatory fee increases. Tuition Mitigation should not include any new programs or expansion of existing academic programs that may be contemplated for Fiscal Year 2026-27.

EXPLANATION OF METHODOLOGY	USC Lancaster offers a range of academic programs designed to meet the needs of its student population. The campus provides four associate degree options: • Associate in Arts • Associate in Science • Associate in Science – Business • Associate in Science – Criminal Justice In addition to these programs, USC Lancaster is home to an upper-division nursing program affiliated with USC Columbia, which awards a Bachelor of Science in Nursing (BSN) to its graduates. USC Lancaster also serves as a Palmetto College campus, offering students access to nearly 30 accredited online degree programs through USC Columbia, USC Aiken, USC Beaufort, and USC Upstate—providing flexible pathways to four-year degrees across a wide range of disciplines. USC Lancaster has greatly benefited from the state's commitment to tuition mitigation funding for South Carolina colleges and universities. This support has enabled the campus to maintain a level tuition rate for eight consecutive years (FY19-26). The FY27 tuition mitigation request is aligned with the broader USC system and proportionally scaled to reflect USC Lancaster's size. A central factor in determining this request is the Higher Education Pricing Index (HEPI), a reliable metric that accounts for inflation and provides an objective estimate of future market conditions. As a regional two-year institution, USC Lancaster serves a dynamic and diverse student population. While the campus continues to attract a strong base of traditional degree-seeking students, it has also experienced significant growth in high school dual enrollment students. For many of these students, USC Lancaster represents their first college classroom experience. Between 2020 and 2025, the SC Commission on Higher Education (CHE) reduced lottery tuition assistance for dual enrollment

students by 32%. Rather than shifting this burden to students, USC Lancaster absorbed the revenue loss. The campus also utilizes additional tools—such as tuition abatements and exemptions—to help reduce student expenses.

In today's economic climate, tuition mitigation funding plays a critical role in helping the campus balance affordability for South Carolina residents with the need to manage operational costs effectively.

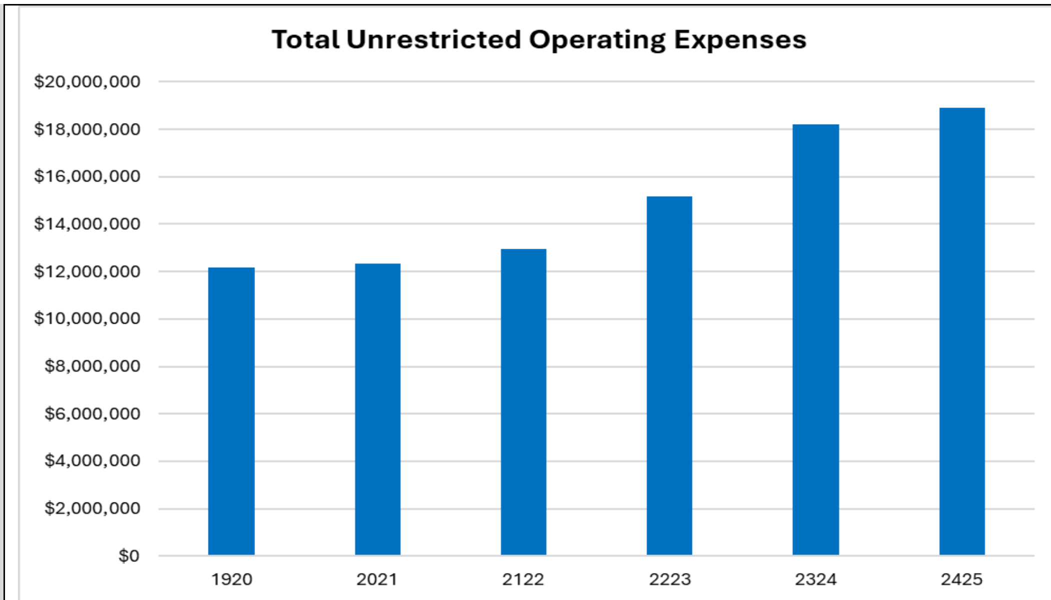
In FY24, the Lancaster County Commission for Higher Education (CHE) began covering the cost of all course materials for Lancaster County residents, regardless of enrollment type—effectively eliminating these fees for qualifying students. Additionally, in FY22, the local CHE funded the renovation of a satellite location in northern Lancaster County, expanding access to students in the county's fastest-growing area and reducing transportation costs. From FY23 to FY25, the local CHE also supported a travel study program, making experiential learning more accessible and affordable for USC Lancaster students.

FY25 Total Unrestricted Operating Expenses

Operating Expense Categories	Percent
PERSONNEL	79.9%
RENTS, FIXED CHARGES AND EQUIPMENT	2.0%
SCHOLARSHIPS	2.2%
SERVICES	7.1%
SUPPLIES	2.5%
TRAVEL	0.5%
TUITION DISCOUNTING COSTS	2.7%
UTILITIES	3.1%
Grand Total	**100.0%**

FT25 Total Unrestricted Operating Costs $18,914,837
FY25 Higher Education Pricing Index (estimate) 3.4%
FY27 Tuition Mitigation Request $688,000

AGENCY NAME:			
AGENCY CODE:		SECTION:	



Unoffical Fall 2025 Enrollment:
In-state-2,467
Out-of-state-171
Total-2,638

Fee waivers:

4% Fee Waiver Information: USC Lancaster

Total		Resident		NonResident	
# Students	Amount	# Students	Amount	# Students	Amount
117	107,894.00	116	107,394.00	1	500.00

Abatements:
FY25 = $503,295

Please provide a detailed explanation of the methods used to estimate the FY27 tuition mitigation needs. What standard inflation factor is being used (HEPI, CPI, etc.)? What base budget items is the inflation factor applied to? What is the impact of tuition waivers and abatements, including the amount of foregone revenue, and its impact on the need for additional state funding.

COST SAVINGS	USC Lancaster has not increased tuition or fees for eight consecutive years, offering students a stable and predictable cost structure. In FY23, the scholarship committee boosted student scholarship funding—some by as much as 50%—to attract more applicants and ease tuition costs. A performance-based incentive was also introduced, allowing students to receive increased scholarship support in their second year based on academic performance in the first.

Provide a detailed analysis of any cost savings measures taken since FY19 to offset undergraduate tuition and fee increases and attach quantifiable documentation. Please

AGENCY NAME:			
AGENCY CODE:		**SECTION:**	

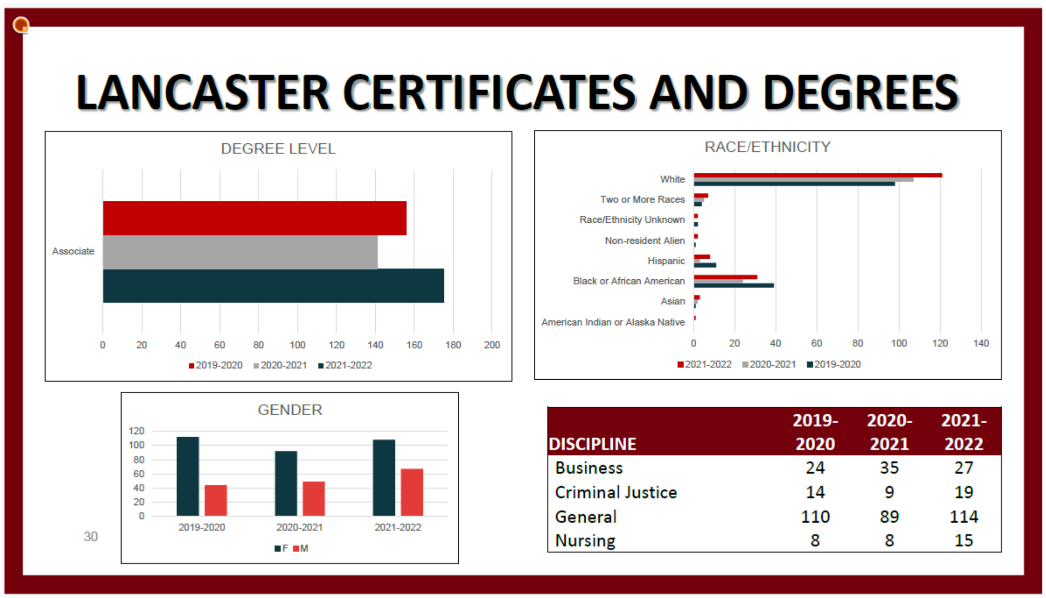
include documentation of actions taken by the board of trustees or board of visitors or by administration. Attach any cost savings studies that have been undertaken and provide an explanation of actions taken to implement these studies. Provide future quantifiable cost savings plans and expectations for implementation.

LOW ENROLLMENT

Over the past five years, USC Lancaster has seen a consistent rise in high school dual enrollment students, who now make up more than half of the total student population. This shift presents a unique challenge: many of these students accumulate enough credits to transfer directly into four-year institutions as sophomores or juniors, making long-term retention more difficult.

In response, USC Lancaster has strategically refined its recruitment approach. The campus has conducted a comprehensive review of its recruitment techniques, marketing materials, communication strategies, data analytics, CRM tools, and strategic partnerships. These efforts are designed to strengthen engagement and retention, particularly among traditional degree-seeking students.

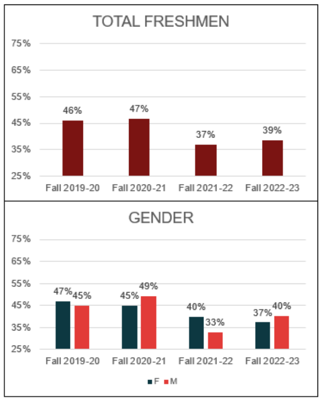
Despite the challenges posed by the rapid growth in dual enrollment, USC Lancaster remains well-positioned to sustain its core student base and continue delivering high-quality educational opportunities.

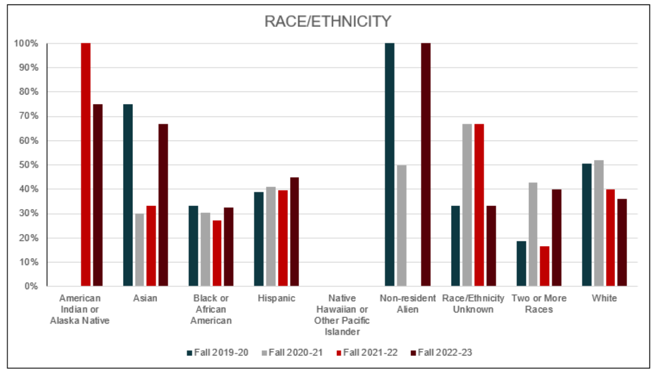


DISCIPLINE	2019-2020	2020-2021	2021-2022
Business	24	35	27
Criminal Justice	14	9	19
General	110	89	114
Nursing	8	8	15

AGENCY NAME:			
AGENCY CODE:		SECTION:	

LANCASTER FRESHMAN RETENTION RATE

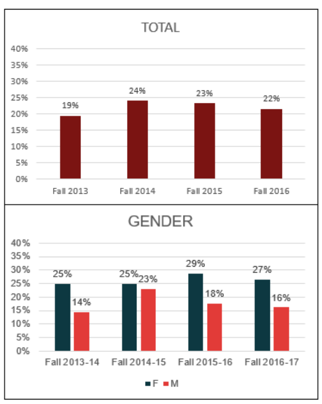


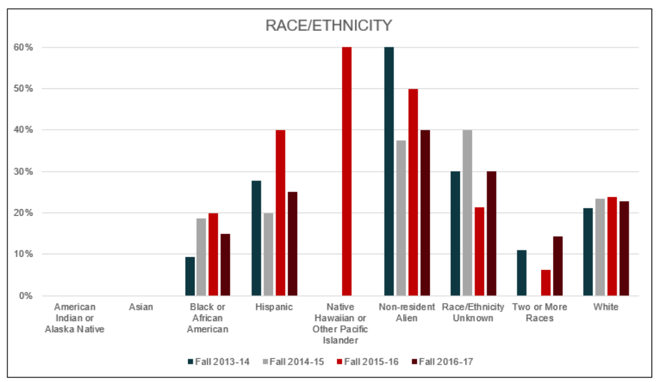


69

Academic year 2020-21 was impacted by COVID.

LANCASTER 4-YEAR GRADUATION RATE





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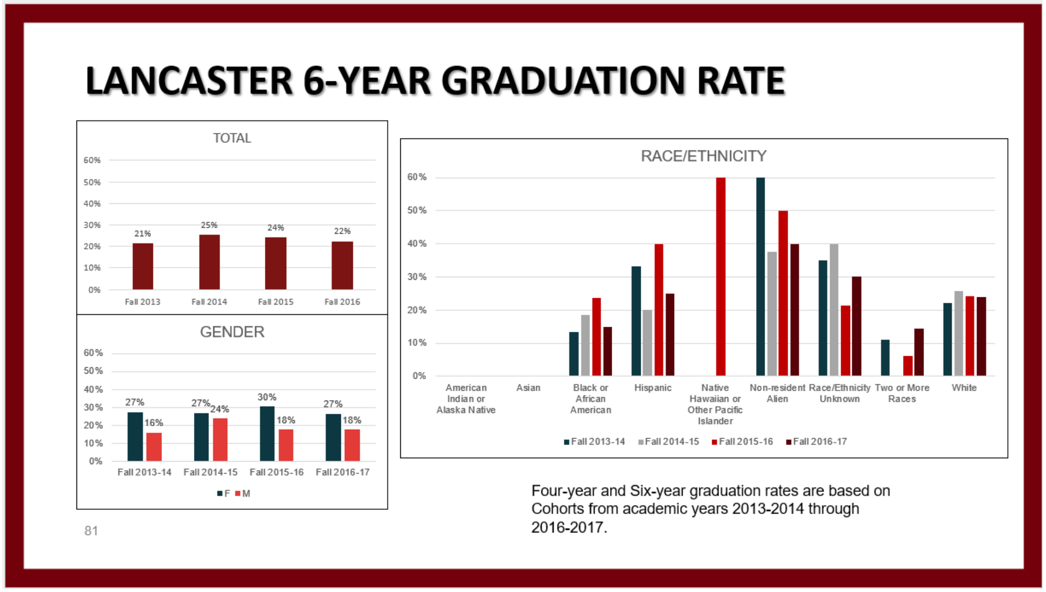
Four-year and Six-year graduation rates are based on Cohorts from academic years 2013-2014 through 2016-2017.

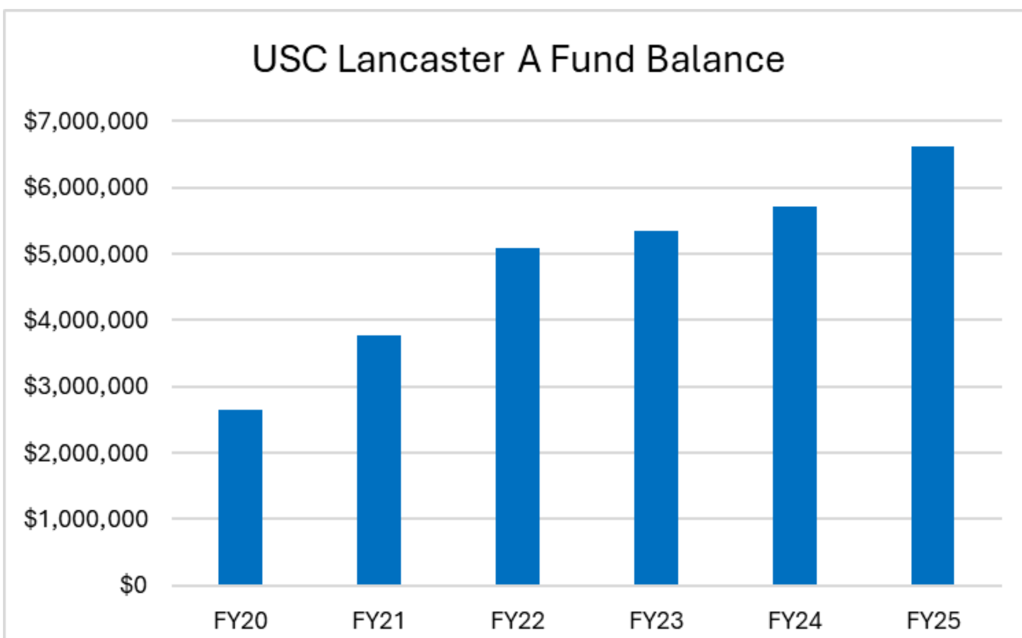
AGENCY NAME:			
AGENCY CODE:		**SECTION:**	



Provide a list of any undergraduate programs, academic or other, that have been reduced or eliminated since FY19. Please document the reasons for the reduction or elimination. If the institution has, or is expected to have, a decline in in-state undergraduate student enrollment, provide analysis on how the institution will ensure the corresponding reduction in tuition will not lead to requests for additional state funding.

UNOBLIGATED FUND BALANCE

USC Lancaster has worked diligently to maintain a healthy operating fund balance, building sufficient reserves to cover market downturns and catastrophic events. Controlled financial management and budget discipline are campus priorities.



Provide the institution's unobligated fund balance for the most recently completed fiscal year. Attach documentation showing this balance disaggregated to identify amounts that are restricted in their use by external authorities (General Assembly, Federal

Government, donors, etc.) and those that are not subject to such restrictions. Provide an explanation of the amount the institution considers to be an appropriate unrestricted fund balance as a percentage of its operating budget and the percentage of the institution's operating budget that the fund balance represents.