

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14



Fiscal Year FY 2026-2027

Agency Budget Plan

FORM A - BUDGET PLAN SUMMARY

OPERATING REQUESTS (FORM B1)	For FY 2026-2027, my agency is (mark "X"):	
	☒	Requesting General Fund Appropriations.
	☒	Requesting Federal/Other Authorization.
	☐	Not requesting any changes.

NON-RECURRING REQUESTS (FORM B2)	For FY 2026-2027, my agency is (mark "X"):	
	☒	Requesting Non-Recurring Appropriations.
	☐	Requesting Non-Recurring Federal/Other Authorization.
	☐	Not requesting any changes.

CAPITAL REQUESTS (FORM C)	For FY 2026-2027, my agency is (mark "X"):	
	☒	Requesting funding for Capital Projects.
	☐	Not requesting any changes.

PROVISOS (FORM D)	For FY 2026-2027, my agency is (mark "X"):	
	☒	Requesting a new proviso and/or substantive changes to existing provisos.
	☐	Only requesting technical proviso changes (such as date references).
	☐	Not requesting any proviso changes.

Please identify your agency's preferred contacts for this year's budget process.

	<u>Name</u>	<u>Phone</u>	<u>Email</u>
PRIMARY CONTACT:	David Bailey	(864) 656-2423	dwbaile@clermson.edu
SECONDARY CONTACT:	Jessica Marchant	(864) 656-6695	jstoots@clermson.edu

I have reviewed and approved the enclosed FY 2026-2027 Agency Budget Plan, which is complete and accurate to the extent of my knowledge.

	<u>Agency Director</u>	<u>Board or Commission Chair</u>
SIGN/DATE:	<u>James P. Clements</u> 09/30/25 James P. Clements (Sep 30, 2025 18:49:25 EDT)	<u>Kim A. Wilkerson</u> 09/30/25 Kim A. Wilkerson (Sep 30, 2025 19:48:58 EDT)
TYPE/PRINT NAME:	James P. Clements	Kim A. Wilkerson

This form must be signed by the agency head – not a delegate.

Agency Name:	Clemson University - Education & General
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Section:	14

BUDGET REQUESTS			FUNDING					FTES				
Priority	Request Type	Request Title	State	Federal	Earmarked	Restricted	Total	State	Federal	Earmarked	Restricted	Total
1	B1 - Recurring	Tuition Mitigation	24,507,769	0	0	0	24,507,769	0.00	0.00	0.00	0.00	0.00
2	B1 - Recurring	National Security Institute	20,000,000	0	0	0	20,000,000	10.00	0.00	0.00	0.00	10.00
3	B1 - Recurring	The Energy Center	5,000,000	0	0	0	5,000,000	3.00	0.00	0.00	0.00	3.00
4	B1 - Recurring	Public Safety - Recurring	2,057,000	0	0	0	2,057,000	15.00	0.00	0.00	0.00	15.00
5	B2 - Non-Recurring	Public Safety - Non-Recurring	1,786,000	0	0	0	1,786,000	0.00	0.00	0.00	0.00	0.00
6	C - Capital	NextGen Computing Complex	60,000,000	0	0	0	60,000,000	0.00	0.00	0.00	0.00	0.00
7	C - Capital	Maintenance Replacement and Renewal Projects	25,000,000	0	0	0	25,000,000	0.00	0.00	0.00	0.00	0.00
8	C - Capital	Science-Lab Building Construction	35,000,000	0	0	0	35,000,000	0.00	0.00	0.00	0.00	0.00
9	C - Capital	Clemson Center for Human Genetics, Building 2	20,000,000	0	0	0	20,000,000	0.00	0.00	0.00	0.00	0.00
10	B1 - Recurring	Other Earmarked E&G Unrestricted Authorization	0	0	25,338,520	0	25,338,520	0.00	0.00	19.00	0.00	19.00
11	B1 - Recurring	Other Earmarked Auxiliary Authorization	0	0	50,540,058	0	50,540,058	0.00	0.00	0.00	0.00	0.00
12	B1 - Recurring	E&G Federal Restricted Authorization	0	61,226,736	0	0	61,226,736	0.00	0.00	0.00	0.00	0.00
13	B1 - Recurring	College of Veterinary Medicine Other Unrestricted Authorization	0	0	4,000,000	0	4,000,000	36.00	0.00	0.00	0.00	36.00
TOTALS			193,350,769	61,226,736	79,878,578	0	334,456,083	64.00	0.00	19.00	0.00	83.00

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	1
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Tuition Mitigation
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Provide a brief, descriptive title for this request.

AMOUNT	General: \$24,507,769 Federal: \$0 Other: \$0 Total: \$24,507,769
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What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	0.00
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Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:	
	X	Change in cost of providing current services to existing program audience
	X	Change in case load/enrollment under existing program guidelines
		Non-mandated change in eligibility/enrollment for existing program
	X	Non-mandated program change in service levels or areas
		Proposed establishment of a new program or initiative
		Loss of federal or other external financial support for existing program
		Exhaustion of fund balances previously used to support program
		IT Technology/Security related
		HR/Personnel Related
		Consulted DTO during development
	Related to a Non-Recurring request – If so, Priority #	

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES	Mark “X” for primary applicable Statewide Enterprise Strategic Objective:	
	X	Education, Training, and Human Development
		Healthy and Safe Families
		Maintaining Safety, Integrity, and Security
		Public Infrastructure and Economic Development
		Government and Citizens

ACCOUNTABILITY OF FUNDS	This base recurring funding increase request supports the University’s enterprise objectives for Education, Training, and Human Development. It also enables the objectives of Clemson’s ambitious strategic plan, ClemsonElevate, and reflects continued focus on retention, graduation, and supporting those areas that have been impacted by enrollment growth. These funds would allow Clemson to continue to freeze mandatory undergraduate tuition for in-state students, keeping higher education affordable in South Carolina. Clemson University is dedicated to contributing to an educated workforce in South Carolina and preparing students to lead in the future with knowledge, innovation, and technology.
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What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency’s accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

	Funds received will be used to continue existing E&G operations, given no in-state
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RECIPIENTS OF FUNDS	undergraduate tuition or mandatory fee increases. Clemson will follow state hiring practices to ensure all guidelines are met when hiring and recruiting for requested positions and will adhere to state procurement policies and procedures for any acquisition of goods and services with these funds.
	<i>What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?</i>
JUSTIFICATION OF REQUEST	To mitigate tuition costs and continue to ensure an affordable and safe educational environment for in-state students, Clemson University respectfully requests an increase of \$24,507,769 to the recurring state appropriations base budget. This would enable the University to continue to partner with the state and freeze mandatory undergraduate tuition and fees for in-state students for the 7th consecutive year. Clemson has demonstrated a continued commitment to access, affordability, and excellence for South Carolinians and continues to remain affordable for in-state students while offering a top-quality public education without having to leave the state of South Carolina. Academically, Clemson continues its tradition of excellence, ranking among the top public universities and as a Research 1 university. Clemson continues to create strong student outcomes with an 86.6% 6-year graduation rate, far exceeding the national average of 63.4%. A significant challenge with providing these levels of services without increasing in-state undergraduate tuition is that it puts inflationary pressures on the University's E&G budget. Areas that have seen significant inflation and cost increases include commodities, utilities, insurance premiums, contractual agreements, software licenses, information technology needs, and employee compensation and benefits. Compensation costs have been increasing not only due to state-mandated cost-of-living adjustments but also due to the need to compete nationally and globally for a talented workforce to educate South Carolinians. <u>Methods/Details for calculations:</u> \$927.5M - Total FY26 E&G Unrestricted Operating Expense Budget (includes scholarships/waivers but excludes Restricted funds, Auxiliaries, and PSA) \$34.3M - Total above multiplied by the HEPI 2025 forecast of 3.7% \$20.7M - Total above (\$34.3M) multiplied by the % of in-state undergraduate students vs total undergraduate students (~60.4%) \$3.8M - Add a 1% COLA, excluding the partial funding the state would provide \$24.5M - Total Tuition Mitigation Request (\$20.7M + \$3.8M)
	<i>Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.</i>

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FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	2
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	National Security Institute
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Provide a brief, descriptive title for this request.

AMOUNT	General: \$20,000,000 Federal: \$0 Other: \$0 Total: \$20,000,000
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What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	10.00
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Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:	
	☐	Change in cost of providing current services to existing program audience
	☐	Change in case load/enrollment under existing program guidelines
	☐	Non-mandated change in eligibility/enrollment for existing program
	☐	Non-mandated program change in service levels or areas
	☒	Proposed establishment of a new program or initiative
	☐	Loss of federal or other external financial support for existing program
	☐	Exhaustion of fund balances previously used to support program
	☒	IT Technology/Security related
	☐	HR/Personnel Related
☐	Consulted DTO during development	
☐	Related to a Non-Recurring request – If so, Priority #	

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES	Mark “X” for primary applicable Statewide Enterprise Strategic Objective:	
	☐	Education, Training, and Human Development
	☐	Healthy and Safe Families
	☐	Maintaining Safety, Integrity, and Security
	☒	Public Infrastructure and Economic Development
☐	Government and Citizens	

ACCOUNTABILITY OF FUNDS	The funding request supports Clemson University’s strategic objective to lead in research, education, and workforce development. The funds will be allocated to support the Clemson University National Security Institute (CU-NSI) and its mission to drive innovation in advanced materials, national security, and related technologies.
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What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency’s accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

	The funds will be allocated to support the Clemson University National Security Institute (CU-NSI) and its mission to drive innovation in advanced materials, national security, and related technologies. These resources will be used to strengthen
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RECIPIENTS OF FUNDS

research infrastructure, recruit top-tier faculty, and expand interdisciplinary program development across CU-NSI affiliated locations, including the main campus and CU-ICAR.

Investments will be strategically directed to support faculty, research staff, and technical personnel, ensuring collaborative efforts across campuses to address pressing challenges in materials science, defense technologies, and secure systems. CU-NSI will leverage these funds to deepen partnerships with industry, government agencies, and community stakeholders, creating a robust ecosystem for applied research and workforce development.

All expenditures and resource allocations will comply with state procurement policies and procedures, maintaining the highest standards of transparency and accountability.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

Clemson University has a proud military heritage, with more than a century of service and leadership that has shaped both the state and the nation. From its origins as a military institution to its continued tradition of preparing leaders for service, Clemson has always stood at the intersection of education, innovation, and national defense. Establishing the Clemson University National Security Institute (CU-NSI) is a natural extension of this legacy. It builds on Clemson's longstanding commitment to national security and positions South Carolina as a critical partner in meeting the defense challenges of the future.

CU-NSI will leverage Clemson's proven expertise in Department of Defense projects involving digitization, energy systems, hypersonics, lasers, mobility, artificial intelligence, and cybersecurity. It will deliver the advanced research and innovation needed to meet emerging threats, while incubating new companies, fostering high-impact student research, and cultivating the skilled workforce required by the Department of Defense and allied industries. By anchoring next-generation talent development in South Carolina, CU-NSI will ensure the state contributes directly to safeguarding the nation while preparing graduates for leadership in defense and security industries.

Clemson's Department of Defense-oriented research portfolio has already grown to more than \$30M in annual expenditures across these domains, directly supporting jobs, students, and innovations with measurable economic impact. A prime example is the Virtual Prototyping of Ground Systems (VIPR-GS) initiative with the Army Research Laboratory, which has generated over \$100M in research funding, forged new industry partnerships, and delivered impactful innovations. The effort has produced graduates at every level and created a collaborative ecosystem that is strengthening the regional economy while advancing national security priorities. CU-NSI will build on this momentum, scaling Clemson's proven model for success in defense-related research, innovation, and workforce development.

Beyond research, CU-NSI will generate jobs, attract competitive federal funding, and strengthen partnerships with local industry. By aligning with the nation's highest defense priorities, the state will demonstrate leadership, enhance competitiveness, and establish itself as a hub for advanced defense innovation. To realize this vision, Clemson University is seeking state budget investment to establish and launch CU-NSI. The return on this investment will be clear: every state dollar will leverage new federal defense funding, expand workforce development programs, attract industry partnerships, and support the creation of new companies. This commitment will highlight South Carolina's leadership in national security innovation and deliver lasting returns in jobs, competitiveness, and economic growth.

Proposed Budget Summary

JUSTIFICATION OF REQUEST

\$5.5M - Faculty Positions – Defense Research Focused (15 Clinical, Tenure-Track, and Professors of Practice) 10 1.0 FTEs, others TLP positions - Targeted hires in energy, advanced materials, security, and digitization to build sustained DoD-aligned expertise \$2.0M - Research Associates and Postdoctoral Fellows (TLP Positions) - Expanding research capacity to accelerate deliverables on federally funded defense projects \$2.0M - Student and Technical Staff Support (Student/TLP positions) - Direct support for graduate students, undergraduates, and technical staff contributing to defense-related research \$1.75M - Industry Partnerships and Capstone Projects - Structured collaborations with defense contractors and applied projects that translate research into practice \$1.25M - Workforce Development Programs - Development of DoD-oriented technician and graduate pipelines through training modules, curricula, and certifications \$0.5M - Outreach, Marketing, and Strategic Networking - Engagement with defense industry partners, federal agencies, and national labs to strengthen partnerships \$2.0M - Specialized Equipment, Supplies, and Software - Acquisition of advanced tools and software to enable cutting-edge defense research in materials, energy systems, and cybersecurity \$3.0M - Cybersecurity and IT Infrastructure Support - Ensuring secure, DoD-compliant digital environments to protect sensitive and classified research data \$2.0M - Research Infrastructure and Compliance Support - Facility upgrades, compliance systems, and oversight are required for federally funded defense research Total Budget: \$20.0M
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Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Clemson University - Education & General		
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FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	3
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	The Energy Center
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Provide a brief, descriptive title for this request.

AMOUNT	General: \$5,000,000 Federal: \$0 Other: \$0 Total: \$5,000,000
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What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	3.00
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Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:	
	☐	Change in cost of providing current services to existing program audience
	☐	Change in case load/enrollment under existing program guidelines
	☐	Non-mandated change in eligibility/enrollment for existing program
	☒	Non-mandated program change in service levels or areas
	☐	Proposed establishment of a new program or initiative
	☐	Loss of federal or other external financial support for existing program
	☐	Exhaustion of fund balances previously used to support program
	☐	IT Technology/Security related
	☐	HR/Personnel Related
	☐	Consulted DTO during development
☐	Related to a Non-Recurring request – If so, Priority #	

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES	Mark “X” for primary applicable Statewide Enterprise Strategic Objective:	
	☐	Education, Training, and Human Development
	☐	Healthy and Safe Families
	☐	Maintaining Safety, Integrity, and Security
	☒	Public Infrastructure and Economic Development
☐	Government and Citizens	

ACCOUNTABILITY OF FUNDS	The funding request supports Clemson University’s strategic objective for Public Infrastructure and Economic Development. Clemson University seeks support to expand The Clemson University Energy Center (CU-TEC), a statewide engine for energy research, workforce development, and economic growth. Building on Clemson’s research strengths and in direct alignment with the FY2027 OMB–OSTP R&D Budget Priorities and South Carolina’s SC Nexus Tech Hub, CU-TEC will unite industry, government, and academic partners to accelerate discoveries and create high-impact opportunities for South Carolinians and the nation as a whole.
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What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency’s accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF	The funds will support the initiative’s general operations, including faculty, infrastructure, program development, and industry partnerships. Clemson University will adhere to state procurement policies and procedures for any acquisition of goods
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FUNDS	and services with these funds.
	<i>What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?</i>

JUSTIFICATION OF REQUEST	Strategic Focus Areas Include • Next-generation nuclear energy: advancing reactor design, strengthening the nuclear supply chain, and enhancing safety, environment and operational readiness. • E-grid modernization and grid security: creating smart, resilient, and secure energy networks to power South Carolina’s future. • Advanced manufacturing and sustainable energy technologies: driving innovation in new materials, digital-twin methods, and high-efficiency production for energy generation, storage, and utilization. CU-TEC will collaborate with industry leaders, the Savannah River National Laboratory (SRNL), national laboratories, utilities, and technology companies to attract major federal and private investment. These partnerships will accelerate technology commercialization, strengthen critical infrastructure, create a robust South Carolina based energy innovation ecosystem. South Carolina Impact • Job creation and economic prosperity: new ventures in energy technologies and manufacturing will generate high-quality jobs across the state. • Workforce development: Clemson will deliver cutting-edge education and training programs to prepare students, professionals, and community members for careers in nuclear energy, advanced manufacturing, and modern grid technologies. • Improved quality of life: breakthroughs in energy reliability, safety, and affordability will enhance everyday life for all South Carolinians while positioning the state as a national leader in energy innovation. CU-TEC offers South Carolina a transformative opportunity to grow its economy, strengthen energy security, and develop the next generation workforce, ensuring that the benefits of advanced energy research and innovation reach every corner of the state. Proposed Budget Summary \$2.0M - Faculty and Research Faculty Positions – (Clinical, Tenure-Track, Professors of Practice, and Research Faculty) • Targeted hires in energy and security research \$0.7M - Research Associates and Postdoctoral Fellows • Expanding energy and security research capacity \$0.7M - Student and Technical Staff Support • Graduate students, undergraduates, and technical staff contributing to energy and security projects
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\$0.6M - Industry Partnerships and Capstone Projects

- Structured collaborations with energy and security contractors to translate research into practice

\$0.45M - Workforce Development Programs

- Training modules, curricula, and certifications for energy and security workforce pipelines

\$0.25M - Outreach, Marketing, and Strategic Networking

- Engagement with energy industry partners, federal agencies, and national laboratories

\$0.3M - Specialized Equipment, Supplies, and Software

- Advanced tools to enable cutting-edge energy and security research

Total Budget: \$5.0M

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Clemson University - Education & General		
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FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	4
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Public Safety - Recurring
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Provide a brief, descriptive title for this request.

AMOUNT	General: \$2,057,000 Federal: \$0 Other: \$0 Total: \$2,057,000
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What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	15.00
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Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:	
		Change in cost of providing current services to existing program audience
		Change in case load/enrollment under existing program guidelines
		Non-mandated change in eligibility/enrollment for existing program
	X	Non-mandated program change in service levels or areas
		Proposed establishment of a new program or initiative
		Loss of federal or other external financial support for existing program
		Exhaustion of fund balances previously used to support program
		IT Technology/Security related
		HR/Personnel Related
		Consulted DTO during development
X	Related to a Non-Recurring request – If so, Priority # 5	

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES	Mark “X” for primary applicable Statewide Enterprise Strategic Objective:	
		Education, Training, and Human Development
		Healthy and Safe Families
	X	Maintaining Safety, Integrity, and Security
		Public Infrastructure and Economic Development
	Government and Citizens	

ACCOUNTABILITY OF FUNDS	This base recurring funding increase request supports the University’s enterprise objectives for Maintaining Safety, Integrity, and Security. Clemson University Public Safety serves a dynamic campus population that exceeds 30,000 during the week and surges to over 80,000 during major events such as football Saturdays. Clemson also hosts events throughout the year that range from small community events to nationally prominent speakers, requiring resources to ensure the safety of the campus population, visitors, and local, state, and national representatives. This would strengthen campus safety, ensure a secure learning environment, and provide resources for emergency planning and incident response capabilities.
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What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency’s accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF	Funds received will be used to expand and support public safety operations on campus. Clemson will follow state hiring practices to ensure all guidelines are met when hiring and recruiting for requested positions and will adhere to state
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FUNDS	procurement policies and procedures for any acquisition of goods and services with these funds.
	<i>What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?</i>
JUSTIFICATION OF REQUEST	Clemson respectfully requests \$2,057,000 in recurring funding to support three key areas: expansion of Clemson University’s Police force to include K-9 units, campus emergency communication upgrades, and modernizing Clemson’s access control infrastructure. Clemson is also requesting non-recurring support for these critical areas in a separate form as non-recurring priority 5. CUPD Recurring funds of \$1.53M are needed to employ 15 additional police officers, which, when combined with the one-time request for K-9 units, would expand the University’s police force from 48 officers and two K-9s to 65 officers and 4 K-9 units. This would bring Clemson within the Department of Justice standard for public institutions. These investments would ensure the safety and security of our faculty, staff, students, and the more than 80,000 visitors on campus during football events. Additional recurring costs support care and training of K-9 units, equipment replacement costs, and funding to support market adjustments for police officers to remain competitive with other agencies. Communication Upgrades Recurring funding of \$339K is requested to support life-cycle replacement costs of the infrastructure requested in the non-recurring request to ensure continued compliance with national public safety standards and support campus growth. Upgrades ensure interoperability for local and regional agencies to utilize this system when supporting Clemson’s major events or in the event of an emergency requiring a large-scale response on campus. Access Control Recurring funds of \$188K are requested to provide ongoing maintenance and lifecycle replacement costs of the equipment requested in the associated non-recurring request. Access control is a necessary and critical component of Clemson’s preparedness for incident response, and this recurring funding would ensure continued maintenance and replacement of the necessary equipment. These three key initiatives are all necessary to maintain a consistent and proactive approach to public safety, aligned with best practices and standards, enabling Clemson to respond to evolving threats while fostering a culture of preparedness across the campus community. These improvements are essential to address current vulnerabilities and to ensure the university is equipped to respond effectively to emergencies, protect lives, and safeguard property.
	<i>Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.</i>

Agency Name:	Clemson University - Education & General		
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FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	10
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Other Earmarked E&G Unrestricted Authorization
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Provide a brief, descriptive title for this request.

AMOUNT	General: \$0 Federal: \$0 Other: \$25,338,520 Total: \$25,338,520
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What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	19.00
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Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:	
	X	Change in cost of providing current services to existing program audience
	X	Change in case load/enrollment under existing program guidelines
		Non-mandated change in eligibility/enrollment for existing program
		Non-mandated program change in service levels or areas
		Proposed establishment of a new program or initiative
		Loss of federal or other external financial support for existing program
		Exhaustion of fund balances previously used to support program
		IT Technology/Security related
		HR/Personnel Related
		Consulted DTO during development
	Related to a Non-Recurring request – If so, Priority #	

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES	Mark “X” for primary applicable Statewide Enterprise Strategic Objective:	
	X	Education, Training, and Human Development
		Healthy and Safe Families
		Maintaining Safety, Integrity, and Security
		Public Infrastructure and Economic Development
		Government and Citizens

ACCOUNTABILITY OF FUNDS	This request is to increase spending authorization for Education and General Other Earmarked Funds, which are generated by the University and provide support for Education, Training, and Human Development.
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What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency’s accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF	These funds will be used to provide institutional salaries and fringe benefits and cover increased costs in research and public service, academic support, and student services. Funds will also support the ongoing operation and maintenance of campus
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FUNDS

infrastructure. Clemson University will adhere to state procurement policies and procedures for any acquisition of goods and services with these funds.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST

Clemson University is requesting an increase to its spending authority for Other Earmarked Funds based on a projection of E&G Unrestricted revenues and prior year balances. Contributing factors to the increase in the E&G Unrestricted Budget for Other Earmarked Funds include the following:

- Increased enrollment and associated tuition and fee revenues, including online/distance education and departmental activity.
- Rising costs such as employee fringe benefits, including pension, retirement, and health insurance, tenure and/or market salary increases, property and liability insurance, legal costs, and cost of materials and supplies.
- An anticipated use of prior year balances, which include one-time costs associated with the following:
 1. Contractual startup commitments for faculty
 2. Investments in labs, classrooms, and other planned maintenance projects and capital investments
 3. Research incentives for faculty

FTE Requests

19.0 new FTE's for academic and non-academic support.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	11
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Other Earmarked Auxiliary Authorization
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Provide a brief, descriptive title for this request.

AMOUNT	General: \$0 Federal: \$0 Other: \$50,540,058 Total: \$50,540,058
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What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	0.00
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Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:	
	X	Change in cost of providing current services to existing program audience
	X	Change in case load/enrollment under existing program guidelines
		Non-mandated change in eligibility/enrollment for existing program
		Non-mandated program change in service levels or areas
		Proposed establishment of a new program or initiative
		Loss of federal or other external financial support for existing program
		Exhaustion of fund balances previously used to support program
		IT Technology/Security related
		HR/Personnel Related
		Consulted DTO during development
	Related to a Non-Recurring request – If so, Priority #	

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES	Mark “X” for primary applicable Statewide Enterprise Strategic Objective:	
	X	Education, Training, and Human Development
		Healthy and Safe Families
		Maintaining Safety, Integrity, and Security
		Public Infrastructure and Economic Development
		Government and Citizens

ACCOUNTABILITY OF FUNDS	This request is for a change to spending authorization for Auxiliary Other Earmarked Funds, which are generated by the University’s auxiliary enterprises in support of Education, Training, and Human Development. Auxiliary services support the student’s day-to-day life and university athletics.
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What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency’s accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF	The University’s auxiliary enterprises consist mainly of housing, dining, parking, athletics and associated contributions, health services, and other campus services. Clemson University will adhere to state procurement policies and procedures for any
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FUNDS	acquisition of goods and services with these funds.
<i>What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?</i>	
JUSTIFICATION OF REQUEST	Clemson University is requesting an increase to its Earmarked Other Funds Budget for Auxiliary Enterprises and Services. The growth is primarily attributed to the following: • Increases in Athletic revenues, including but not limited to ticket sales and conference distributions. • Increases in revenues for campus services, such as health services, housing, dining, and parking, given a projected modest increase in enrollment.
<i>Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.</i>	

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	12
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	E&G Federal Restricted Authorization
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Provide a brief, descriptive title for this request.

AMOUNT	General: \$0 Federal: \$61,226,736 Other: \$0 Total: \$61,226,736
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What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	0.00
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Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:	
	☒	Change in cost of providing current services to existing program audience
	☐	Change in case load/enrollment under existing program guidelines
	☐	Non-mandated change in eligibility/enrollment for existing program
	☐	Non-mandated program change in service levels or areas
	☐	Proposed establishment of a new program or initiative
	☐	Loss of federal or other external financial support for existing program
	☐	Exhaustion of fund balances previously used to support program
	☐	IT Technology/Security related
	☐	HR/Personnel Related
	☐	Consulted DTO during development
	☐	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES	Mark “X” for primary applicable Statewide Enterprise Strategic Objective:	
	☒	Education, Training, and Human Development
	☐	Healthy and Safe Families
	☐	Maintaining Safety, Integrity, and Security
	☐	Public Infrastructure and Economic Development
	☐	Government and Citizens

ACCOUNTABILITY OF FUNDS	The change in spending authorization for Federal grants and contracts will allow the University to advance within the Education, Training, and Human Development objective and includes a slight increase for Federal scholarship programs.
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What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency’s accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF	This request is for increased spending authority for growth in Federally sponsored research, as well as the impact of Federal scholarship programs. These Federal Restricted Funds will be used as required by contracts and agreements. Clemson
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FUNDS

University will adhere to state procurement policies and procedures for any acquisition of goods and services with these funds.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

**JUSTIFICATION OF
REQUEST**

Clemson University is requesting an increase to its Federal Restricted Funds Budget to cover estimated changes in federally sponsored programs, but also includes estimated changes to federal grants, contracts, and scholarship programs, including Pell Grants and federal work-study programs. Research across the university continues to be a priority.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	13
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	College of Veterinary Medicine Other Unrestricted Authorization
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Provide a brief, descriptive title for this request.

AMOUNT	General: \$0 Federal: \$0 Other: \$4,000,000 Total: \$4,000,000
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What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	36.00
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Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:	
	X	Change in cost of providing current services to existing program audience
	X	Change in case load/enrollment under existing program guidelines
		Non-mandated change in eligibility/enrollment for existing program
		Non-mandated program change in service levels or areas
		Proposed establishment of a new program or initiative
		Loss of federal or other external financial support for existing program
		Exhaustion of fund balances previously used to support program
		IT Technology/Security related
		HR/Personnel Related
		Consulted DTO during development
	Related to a Non-Recurring request – If so, Priority #	

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES	Mark “X” for primary applicable Statewide Enterprise Strategic Objective:	
	X	Education, Training, and Human Development
		Healthy and Safe Families
		Maintaining Safety, Integrity, and Security
		Public Infrastructure and Economic Development
	Government and Citizens	

ACCOUNTABILITY OF FUNDS	This request is to increase spending authorization for the College of Veterinary Medicine Other Earmarked/Unrestricted Funds, which are generated by the University and provide support for Education, Training, and Human Development.
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What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency’s accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF	The College of Veterinary Medicine would utilize these funds for university operations not funded by the State. Clemson University will adhere to state procurement policies and procedures for any acquisition of goods and services with these funds.
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FUNDS

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

**JUSTIFICATION OF
REQUEST**

As the College of Veterinary Medicine continues the path to opening for students in the Fall of 2026, there is a need to request spending authority for internally funded operations for the school. These amounts will continue to increase in the coming years as students are enrolled and revenues are generated.

FTE Requests

In addition to the spending authority request, the College of Veterinary Medicine is requesting 36.0 additional FTE's. This request is for State FTE's only and will use existing recurring funds.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM B2 – NON-RECURRING OPERATING REQUEST

AGENCY PRIORITY	5
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Public Safety - Non-Recurring
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Provide a brief, descriptive title for this request.

AMOUNT	\$1,786,000
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What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply:	
	☐	Change in cost of providing current services to existing program audience
	☐	Change in case load/enrollment under existing program guidelines
	☐	Non-mandated change in eligibility/enrollment for existing program
	☒	Non-mandated program change in service levels or areas
	☐	Proposed establishment of a new program or initiative
	☐	Loss of federal or other external financial support for existing program
	☐	Exhaustion of fund balances previously used to support program
	☐	IT Technology/Security related
	☐	Consulted DTO during development
	☐	HR/Personnel Related
	☒	Request for Non-Recurring Appropriations
	☐	Request for Federal/Other Authorization to spend existing funding
	☒	Related to a Recurring request – If so, Priority # Public Safety - Recurring

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES	Mark “X” for primary applicable Statewide Enterprise Strategic Objective:	
	☐	Education, Training, and Human Development
	☐	Healthy and Safe Families
	☒	Maintaining Safety, Integrity, and Security
	☐	Public Infrastructure and Economic Development
	☐	Government and Citizens

ACCOUNTABILITY OF FUNDS	This funding request supports the University’s enterprise objective for Maintaining Safety, Integrity, and Security. Clemson University Public Safety serves a dynamic campus population that exceeds 30,000 during the week and surges to over 80,000 during major events such as football Saturdays. Clemson also hosts events throughout the year that range from small community events to nationally prominent speakers, requiring resources to ensure the safety of the campus population, visitors and local, state, and national representatives. This would strengthen campus safety, ensure a secure learning environment, and provide resources for emergency planning and incident response capabilities. An associated recurring request will bring Clemson’s police force up to DOJ standards and ensure life-cycle replacement of the requested equipment upgrades. <i>What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency’s accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?</i>
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RECIPIENTS OF FUNDS	Funds received will be used to expand and support public safety operations on campus. Clemson will follow state hiring practices to ensure all guidelines are met when hiring and recruiting for requested positions and will adhere to state procurement policies and procedures for any acquisition of goods and services with these funds.
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What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon

JUSTIFICATION OF REQUEST

Clemson respectfully requests \$1,786,000 in one-time funding to support three key areas: expansion of Clemson University's Police force to include K-9 units, campus emergency communication upgrades, and modernizing Clemson's access control infrastructure. Clemson is also requesting recurring support for these critical areas in a separate form as recurring priority 4.

CUPD

One-time funds of \$302K will support the expansion of K-9 units for campus and essential equipment to employ additional police officers. The investment to outfit 2 additional K-9 units would provide a needed resource for both the University and the surrounding communities, which lack explosive detection K-9 units to screen event spaces. Combined with the recurring request for additional officers, this would bring Clemson within the Department of Justice standard for public institutions. These investments would ensure the safety and security of our faculty, staff, students, and the more than 80,000 visitors on campus during football events.

Communication Upgrades

Investments in critical communication infrastructure would upgrade the emergency communication system to comply with national public safety standards and support campus growth. One-time funds of \$545K are requested for the purchase of equipment, support, and software licensing. Upgrades ensure interoperability for local and regional agencies to utilize this system when supporting Clemson's major events or in the event of an emergency requiring a large-scale response on campus. The associated recurring request would provide for the life cycle replacement of communication equipment to ensure this critical public safety need remains current with evolving standards and requirements.

Access Control

One-time investment of \$939K is requested to support modernizing Clemson's access control infrastructure, which is critical in maintaining the long-term security, reliability, and supportability of the university's physical security environment. The associated recurring request would fund maintenance and lifecycle replacement costs of this equipment, which is a necessary and critical component of Clemson's preparedness for incident response.

These three key initiatives are all necessary to maintain a consistent and proactive approach to public safety, aligned with best practices and standards, enabling Clemson to respond to evolving threats while fostering a culture of preparedness across the campus community. These improvements are essential to address current vulnerabilities and to ensure the university is equipped to respond effectively to emergencies, protect lives, and safeguard property.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM C – CAPITAL REQUEST

AGENCY PRIORITY

6

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

NextGen Computing Complex

Provide a brief, descriptive title for this request.

AMOUNT

\$60,000,000

How much is requested for this project in FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

CPIP PRIORITY

This project is on the CPIP for Plan Year 2027, Priority 1.

Identify the project’s CPIP plan year and priority number, along with the first year in which the project was included in the agency’s CPIP. If not included in the agency’s CPIP, please provide an explanation. If the project involves a request for appropriated state funding, briefly describe the agency’s contingency plan in the event that state funding is not made available in the amount requested.

OTHER APPROVALS

No approvals have been obtained at this point. This project would require Phase 1 and Phase 2 approval from Clemson’s Board of Trustees, CHE, JBRC, and SFAA.

What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, SFAA, etc.)

LONG-TERM PLANNING AND SUSTAINABILITY

The University conducted an initial feasibility study for this project in May 2020 that defined the program, identified a potential site, developed a concept design, and provided a conceptual cost estimate. An updated cost estimate was provided by a construction management firm in April 2022 to reflect changing market conditions and anticipated escalation through project construction. A new feasibility study update will take place in Fall 2025 to reconsider the building site given new opportunities on campus. While the project scope will continue to focus on the School of Computing and Electrical and Computer Engineering programs, the new site evaluation adjacent to McAdams Hall —the current home of the School of Computing—presents an opportunity to revisit the feasibility study and leverage the new site to optimize space for these programs. This approach could maximize the use of existing facilities while also creating state-of-the-art teaching, learning, and research environments that are critical needs for the University and the disciplines to be housed in the NextGen Computing Complex.

The previous study considered sustainability, and this will again be addressed as part of the update. The project will meet a series of goals related to water management and conservation, energy efficiency, renewable energy and carbon reductions, a healthy indoor environment, material selections, resilience, and connections to the local community and ecosystem. The project’s sustainability strategies will be catalogued using the Green Globes rating system, with a minimum certification goal of three green globes (as required by the State). This system provides opportunities for the design team to evaluate solutions iteratively throughout design and construction, allowing Clemson University to realize the full benefits of a high-performance building.

What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured? What is the agency’s expectation with regard to additional annual costs or savings associated with this capital improvement? What source of funds will be impacted by those costs or savings? What is the expected useful life of the capital improvement?

To compete in the digital age of next-generation computing, the state requires a technologically advanced workforce able to harness the most recent innovations. With accelerating advances in cybersecurity, digitization, artificial intelligence, quantum

computing, sensors, and semiconductor technologies, we need talent at the intersection of hardware and software. It is precisely at this intersection, where disciplines converge, that the most relevant and impactful work is happening—driving innovation, shaping industries, and ensuring the competitiveness of our state in the decades to come. This talent is what fuels the creation of new companies, equips graduates with the skills for current and future jobs, and meets the growing needs of local industry, government, and society.

Clemson is already stepping up to this challenge. This fall, the College of Engineering, Computing, and Applied Sciences welcomed its largest freshman class in history, a milestone that underscores the popularity and importance of these majors. Clemson now graduates 60 percent of all engineers and computer science majors in the state. It is imperative that these students have access to a facility that enables pioneering work with local industry. Doing so will strengthen the competitiveness of our state and its companies, attracting new businesses while allowing existing ones to thrive.

SUMMARY

The School of Computing and the Holcombe Department of Electrical and Computer Engineering are two of Clemson University's strongest programs and among the fastest-growing research and educational enterprises in the college. Together, they maintain research portfolios in excess of \$20M, and the School of Computing alone has grown approximately 25 percent in undergraduate and graduate enrollment over the past five years. Their outcomes are exceptional: 100 percent of graduates with bachelor's degrees either continue to advanced study or begin careers in top-tier companies at starting salaries averaging \$85K. These graduates immediately make an impact as leaders, innovators, and entrepreneurs across the state's industries, from advanced manufacturing, automotive, energy, and supply chain to healthcare, agriculture, business, and defense, including direct contributions to the Department of Defense.

Yet the current requirements for teaching, learning, and research in these areas already exceed the quality and quantity of our existing space. By 2030, projected enrollment will approach 3,000 students, alongside a 20 percent increase in faculty and post-doctoral researchers. The proposed 165,000-square-foot NextGen Computing Complex will meet these needs and serve as a premier facility where hardware and software integration is at the center of discovery. At a projected cost of \$177M, this world-class complex will provide the resources for students, faculty, collaborators, and industry partners to innovate together—expanding education, research, workforce development, and economic growth. Investment in this facility will strengthen the state's leadership in next-generation computing and directly improve the competitiveness of our industries, attract new companies, and allow existing ones to thrive.

Provide a summary of the project and explain why it is necessary. Please refer to the budget guidelines for appropriate questions and thoroughly answer all related items.

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM C – CAPITAL REQUEST

AGENCY PRIORITY	7
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Maintenance Replacement and Renewal Projects
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Provide a brief, descriptive title for this request.

AMOUNT	\$25,000,000
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How much is requested for this project in FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

CPIP PRIORITY	\$15M of this project is on the CPIP for Plan Year 2027, Priority 2. The additional funding requested is the next priority. These projects are priority repairs and renewals that come from the University’s ongoing Building Assessment Program. Should this request not be funded, the University will work toward accomplishing them with existing resources; however, the work will be delayed.
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Identify the project’s CPIP plan year and priority number, along with the first year in which the project was included in the agency’s CPIP. If not included in the agency’s CPIP, please provide an explanation. If the project involves a request for appropriated state funding, briefly describe the agency’s contingency plan in the event that state funding is not made available in the amount requested.

OTHER APPROVALS	Once funded, these projects would be reviewed by the Board of Trustees prior to establishment and execution.
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What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, SFAA, etc.)

LONG-TERM PLANNING AND SUSTAINABILITY	The University conducts thorough long-term planning for both capital projects and ongoing minor renovation and renewal projects. Clemson has conducted a system-by-system assessment of every E&G building and developed a 10-year \$199M long-term renovation and renewal plan. The projects that would be funded through this request are high-priority projects.
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What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured? What is the agency’s expectation with regard to additional annual costs or savings associated with this capital improvement? What source of funds will be impacted by those costs or savings? What is the expected useful life of the capital improvement?

	The University is requesting \$25,000,000 in non-recurring capital funding to fund planned maintenance and reinvestment projects for E&G facilities. The requested funding would enable the University to make the following improvements in critical areas: \$25.0M - Planned Maintenance
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SUMMARY

- \$7.0M - Riggs Hall HVAC and electrical upgrades
- \$8.0M - Tillman Hall HVAC Upgrade
- \$10.0M - Poole Agricultural Center

These projects were identified by the University as high-priority planned maintenance projects through a system-by-system inventory of every E&G building on campus and are part of the University's 10-year renovation and renewal plan.

By funding these projects, the State will enable the University to accelerate its implementation of this 10-year plan and enable bundling for procurement and mobilization efficiencies. The University anticipates that accelerating and bundling these projects would result in almost \$2.5M in savings over the next 10 years. These investments are critical to maintaining and enhancing campus infrastructure in a cost-effective manner for our students, faculty, and staff.

Provide a summary of the project and explain why it is necessary. Please refer to the budget guidelines for appropriate questions and thoroughly answer all related items.

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM C – CAPITAL REQUEST

AGENCY PRIORITY	8
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Science-Lab Building Construction
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Provide a brief, descriptive title for this request.

AMOUNT	\$35,000,000
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How much is requested for this project in FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

CPIP PRIORITY	This project is on the CPIP for Plan Year 2027, Priority 3.
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Identify the project’s CPIP plan year and priority number, along with the first year in which the project was included in the agency’s CPIP. If not included in the agency’s CPIP, please provide an explanation. If the project involves a request for appropriated state funding, briefly describe the agency’s contingency plan in the event that state funding is not made available in the amount requested.

OTHER APPROVALS	No approvals have been obtained at this point. This project would require Phase 1 and Phase 2 approval from Clemson’s Board of Trustees, CHE, JBRC, and SFAA.
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What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, SFAA, etc.)

LONG-TERM PLANNING AND SUSTAINABILITY	The latest total cost estimate for this project is \$141M. The State request is \$35,000,000; the remaining funds would be acquired via debt/bonds and philanthropy. It is noted that this will be a high student credit hour (SCH) building with both traditional classrooms and teaching labs, as well as research labs, seminar rooms and core facility spaces.
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What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured? What is the agency’s expectation with regard to additional annual costs or savings associated with this capital improvement? What source of funds will be impacted by those costs or savings? What is the expected useful life of the capital improvement?

	Request Clemson University requests support for the construction of a new 140,000-square-foot, five-story College of Science Lab Building (Biological Sciences, Microbiology and Genetics majors). This modern facility will give much-needed expansion space for the Department of Biological Sciences, including housing instructional laboratories, classrooms, research spaces, seminar and meeting areas, and offices. Background
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SUMMARY

Clemson has experienced significant and sustained enrollment growth in biological sciences. Currently, these programs are housed in Long Hall, Jordan Hall and the Life Sciences Building. Long Hall is a historic building that was not designed to accommodate modern laboratory and research needs. While Long Hall has served the University well, it no longer meets the infrastructure, safety, or flexibility requirements of contemporary teaching and research in biosciences, microbiology, and genetics. The plan is that all teaching labs from Long Hall will move into the new building, and new faculty will be hired to occupy research labs in the new building.

Basis of the Need

- Capacity constraints: Enrollment growth in biological sciences majors, in addition to Clemson's growth of students who need general education biological sciences classes, has outpaced the available teaching and research space on the main campus.
- Outdated facilities: Modern teaching laboratories and research environments require specialized infrastructure for safety, equipment, and technology that cannot be accommodated within the existing facilities.
- Competitive standing: Clemson's ability to attract top faculty and staff talent and research funding is limited by its current laboratory facilities. Without investment, Clemson risks losing ground to peer institutions.
- Workforce demand: The state and nation need more graduates trained in biosciences, microbiology, and genetics to address pressing challenges in human health, animal sciences (in partnership with the new College of Veterinary Medicine), agriculture, and environmental sustainability.

Opportunity and Proposal

The new College of Science Lab Building will position Clemson as a leader in preparing the next generation of scientists, doctors, nurses, educators, and scientifically informed citizens. By providing state-of-the-art teaching and research space, this project will:

- Enhance student experience through inquiry-driven, hands-on learning in modern labs.
- Support faculty and student research that contributes to solutions for global challenges in health, food security, and the environment.
- Strengthen Clemson's competitive position in attracting research funding and top talent.
- Expand the pipeline of skilled graduates who are ready to meet workforce needs in critical scientific fields.

Provide a summary of the project and explain why it is necessary. Please refer to the budget guidelines for appropriate questions and thoroughly answer all related items.

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM C – CAPITAL REQUEST

AGENCY PRIORITY	9
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Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Clemson Center for Human Genetics, Building 2
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Provide a brief, descriptive title for this request.

AMOUNT	\$20,000,000
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How much is requested for this project in FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

CPIP PRIORITY	This project is on the CPIP for Plan Year 2027, Priority 4.
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Identify the project’s CPIP plan year and priority number, along with the first year in which the project was included in the agency’s CPIP. If not included in the agency’s CPIP, please provide an explanation. If the project involves a request for appropriated state funding, briefly describe the agency’s contingency plan in the event that state funding is not made available in the amount requested.

OTHER APPROVALS	No approvals have been obtained at this point. This project would require Phase 1 and Phase 2 approval from Clemson’s Board of Trustees, CHE, JBRC, and SFAA.
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What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, SFAA, etc.)

LONG-TERM PLANNING AND SUSTAINABILITY	Clemson’s FY26 request of \$20M would partially fund the expansion of research capacity at the Clemson University Center for Human Genetics on the partnership campus of the Greenwood Genetic Center. The Clemson University Center for Human Genetics is currently a top philanthropic priority for the Clemson Fiercely Forward Campaign, cultivating naming opportunities for the Center and the building in the \$25M range. The College of Science has already invested \$58k for a feasibility study and preliminary design.
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What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured? What is the agency’s expectation with regard to additional annual costs or savings associated with this capital improvement? What source of funds will be impacted by those costs or savings? What is the expected useful life of the capital improvement?

Request	The University is requesting \$20,000,000 to help expand the research capacity of the Clemson University Center for Human Genetics (CHG) located on the partnership campus of the Greenwood Genetic Center. These funds will be used to solicit detailed architectural plans for Building 2, including initial site preparation: • \$7M Architectural Design and Approvals
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SUMMARY

- \$13M to identify a general contractor and conduct initial work to prepare the site.

The return on investment (state, philanthropic, university, and community) for CHG has been very high, significantly elevating both Clemson University and the State of South Carolina. At the core of Clemson's 10-year strategic plan – Clemson Elevate – the University is committed to human genetics, supported by strategic funding for additional faculty positions to expand the CHG with both faculty cluster hires and additional facilities and infrastructure. This additional state investment will expand the impact and prominence of South Carolina in "improving health outcomes through research" and will serve as a magnet to attract both world-class research talent and life sciences companies to South Carolina.

Background

The CHG opened its state-of-the-art facility in Self Regional Hall on the partnership campus of the Greenwood Genetic Center (GGC) in Greenwood, SC, in 2018. Clemson University established CHG's approximately 16,000 square foot (gross) building of combined wet lab, computational lab, and office space on nearly 17 acres acquired from the GGC. The GGC, founded in 1974, is a nonprofit organization advancing medical genetics and caring for families impacted by rare genetic diseases and birth defects. The special partnership between CHG and GGC fuels the GGC partnership campus as "a place where innovation and healthcare exist side-by-side." This partnership accelerates the translation of new knowledge to health care (decreasing time from bench to bedside) by collocating clinical, diagnostic, and research expertise, all centered on improving health outcomes through world-class knowledge in human genetics. In addition to pioneering new techniques in human genome sequencing, Dr. Mackay and her team have helped South Carolina families searching for answers by helping them to diagnose and find treatment options for family members impacted by rare diseases.

Dr. Trudy Mackay is an internationally prominent quantitative geneticist. She is an elected member of both the US National Academies of Sciences and Medicine. Under her leadership, the center established its mission and vision statements that drive its strategic priorities.

- Mission: to advance and disseminate knowledge of the principles and mechanisms by which genetic and environmental factors affect human health and disease through discovery, education, and engagement to benefit the health and well-being of the people of SC, the nation, and the world.

- Vision: to become a nationally and internationally recognized center of excellence for discovery, education, and engagement in human genetics.

Since launching the CHG, Mackay has recruited world-class talent from top universities (Yale, Stanford, UNC, Brown, Penn, Duke, and Johns Hopkins) to advance the study of human genetics. The CHG team in Self Regional Hall (Greenwood) has increased to 7 Tenured/Tenure Track Faculty and their teams (4 postdoctoral fellows, 20 Ph.D. students, and 12 research scientists), totaling 43 personnel, of which 35 are Ph.D. level scientists. Under Mackay's leadership, the Center for Human Genetics has secured significant federal funding of \$40M+ in federal grants, including a National Institutes of Health Center of Biomedical Research Excellence (COBRE) in collaboration with GGC - the first in the U.S. in human genetics.

In 2025, CHG, in partnership with the Rymedi Corporation and Self Regional Hospital System, completed the first phase of a three-phase "Clemson University Precision Medicine Initiative" (CUPMI) with a vision to establish an engine for precision medicine in SC to improve health outcomes and reduce healthcare costs, enabled by a de-identified data repository of South Carolinians capturing whole genome sequences and oral microbiome data, linked to participants' electronic health records information, lifestyle and environmental data.

Basis of The Need

With 43 personnel, including 35 Ph.D. level scientists, Self Regional Hall has reached full capacity. In FY24, research expenditures for faculty in Self Regional Hall totaled \$4.7M or over \$780K per faculty member. Because Self Regional Hall has exceeded capacity, faculty members are unable to further advance their research and secure more research funding, despite their ability to propose additional successful research projects. Additionally, CUPMI Phase 2 is planned for 2026, and additional space is required for the

personnel and sequencing machines needed to obtain and analyze 100,000 participant samples/data. The goal of CUPMI Phase 3 would be to house the world's most complete human genome data biobank with 500k participants, including families. This project is currently being planned as a public-private partnership for sustainability.

Opportunity and Proposal

The original plan for Clemson's 17-acre site at the GGC Partnership Campus was for three research buildings. Clemson University has conducted a feasibility study and has drafted a high-level concept design for a second building adjacent to Self Regional Hall that would be approximately 71,000 square feet (gross) in size and accommodate approximately 15 new faculty and their teams spanning both wet lab and computational expertise. The building would also provide incubator space for companies that seek to co-locate and train with world-class experts and cutting-edge genomic technology, and it would be the home of CUPMI as it scales up from Phase 1 (200 participants) to Phase 2 (100,000 participants) and later Phase 3 (500,000+ participants).

The total estimated cost of the Clemson University Center for Human Genetics Building 2 is \$71M (\$7M for architectural design and the remainder for site preparation and construction). This \$20M request will be used to solicit detailed architectural plans for building 2 and conduct initial site preparation.

Provide a summary of the project and explain why it is necessary. Please refer to the budget guidelines for appropriate questions and thoroughly answer all related items.

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM D – PROVISIO REVISION REQUEST

NUMBER	NEW
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Cite the proviso according to the renumbered list (or mark “NEW”).

TITLE	11.SREB (CHE: Transfer of SREB Funds)
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Provide the title from the renumbered list or suggest a short title for any new request.

BUDGET PROGRAM	SREB Contract Program and Assessments, Section 11, VII. (CHE)
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Identify the associated budget program(s) by name and budget section.

RELATED BUDGET REQUEST	N/A
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Is this request associated with a budget request you have submitted for FY 2026-2027? If so, cite it here.

REQUESTED ACTION	Add
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Choose from: Add, Delete, Amend, or Codify.

OTHER AGENCIES AFFECTED	Commission on Higher Education (CHE). If passed, this proviso will require CHE to transfer a portion of the SREB funds to Clemson University for use at the state’s new College of Veterinary Medicine.
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Which other agencies would be affected by the recommended action? How?

SUMMARY & EXPLANATION	In 2023, Clemson University completed a feasibility study to establish a veterinary college in South Carolina, which included a detailed implementation and program plan. This plan contained a phased approach to transfer funding that has historically been allocated to the Commission on Higher Education (CHE) for contracts with the Southern Regional Education Board (SREB) for the Veterinary Medicine Regional Contract Program (RCP) to Clemson University since the state would no longer need this service. As of December 1, 2024, CHE is no longer accepting new applications to certify South Carolina residents for participation in the Veterinary Medicine RCP. Therefore, and in accordance with the feasibility study which was adopted by the Joint Bond Review Committee on March 22, 2023, Clemson University is seeking to begin the initial transfer of these SREB funds. The initial transfer will be \$1.7M and will increase each year by \$1.7M for the next four fiscal years until the total transfer of \$6.8M is achieved, as anticipated in the initial feasibility report. After such time, Clemson University will request the \$6.8M as recurring funding for the Harvey S. Peeler, Jr. College of Veterinary Medicine.
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Summarize the existing proviso. If requesting a new proviso, describe the current state of affairs without it. Explain the need for your requested action. For deletion requests due to recent codification, please identify SC Code section where language now appears.

FISCAL IMPACT

If passed, this proviso will require CHE to transfer \$1.7M of the funds allocated for the SREB Contract Program and Assessments to Clemson University for the state's new College of Veterinary Medicine. CHE was allocated \$6,585,183 in the 2025-2026 Annual Appropriations Act for the SREB Contract Program and Assessments. While this will be new revenue for Clemson University, it will not be a new expense on the State's General Fund.

Provide estimates of any fiscal impacts associated with this proviso, whether for state, federal, or other funds. Explain the method of calculation.

PROPOSED PROVISO TEXT

11.SREB (CHE: Transfer of SREB Funds) Of the funds appropriated in Part IA, Section 11, VII. for SREB Contract Program and Assessments, the Commission on Higher Education shall distribute \$1,700,000 to Clemson University for the Harvey S. Peeler, Jr. College of Veterinary Medicine in accordance with funding needs outlined in the 2023 Feasibility Study, which was adopted by the Joint Bond Review Committee as State Project H12.9965 in March 2023.

Paste existing text above, then bold and underline insertions and strikethrough deletions. For new proviso requests, enter requested text above.

Agency Name:	Clemson University - Education & General		
Agency Code:	H12U	Section:	14

FORM E – AGENCY COST SAVINGS AND GENERAL FUND REDUCTION

CONTINGENCY PLAN

TITLE	Agency Cost Savings and General Fund Reduction Contingency Plan
AMOUNT	\$6,579,814 What is the General Fund 3% reduction amount? This amount should correspond to the reduction spreadsheet prepared by EBO.
ASSOCIATED FTE REDUCTIONS	N/A How many FTEs would be reduced in association with this General Fund reduction?
PROGRAM / ACTIVITY IMPACT	Clemson University’s General Funds Appropriations primarily support Education and General and the Harvey S. Peeler Jr. College of Veterinary Medicine instructional activity, preparing undergraduate and graduate students with the knowledge and skills that they need to complete their degrees and prepare for life-long learning. This program includes funding for instructional faculty, student internships, academic advising, and support. Additionally, General fund appropriations are used to support public safety and utilities, as well as Economic development and research activities such as the Center for Energy Systems, Clemson Center for Human Genetics, and Clemson University International Center for Automotive Research (CUICAR). What programs or activities are supported by the General Funds identified?
SUMMARY	Clemson has long been recognized by independent third-party agencies, including the bond rating agencies, for our efficiency and expense management. To that end, Clemson’s bond ratings are at their highest level ever, with Standard and Poor’s upgrading the University’s credit rating to AA+. To maintain appropriate instructional levels and provide a safe campus environment, Clemson must continue to reinvest. Increases in inflationary and mandatory costs, such as insurance and utilities, along with broader macroeconomic trends, contribute to financial headwinds facing research universities. Given the headwinds facing higher education, Clemson has already implemented expense control measures to ensure continued fiscal strength through efficiency and expense controls. A general fund reduction at this time could place additional risks on the University. Clemson would need to consider reductions in positions funded by general funds. Clemson would work with the state to attempt to implement early retirement programs and other voluntary separation alternatives to minimize the negative impact on individuals or families. While these measures would enable Clemson to adjust financially to the reduction, they would adversely impact Clemson’s ability to provide greater access to South Carolinians and would adversely impact the quality of student experience with larger class sizes and reduced course offerings. The University will continue its efforts to aggressively develop alternative revenue sources, expand partnerships with industry and the private sector for funding, and continue its successful and longstanding work to be as lean as possible and reduce operating costs per unit of output. Since it will take some time to evaluate options, such as early retirement and voluntary separation plans for a reduction in state appropriations, the budget would reflect a decrease in the Other Operating Expenses category within the I.A Unrestricted E&G

budget.

The general fund reduction amount was calculated by the Executive Budget Office as 3% of Clemson's FY 2025-26 Base General Fund Appropriations (\$219,327,137).

Please provide a detailed summary of service delivery impact caused by a reduction in General Fund Appropriations and provide the method of calculation for anticipated reductions. Agencies should prioritize reduction in expenditures that have the least significant impact on service delivery.

AGENCY COST SAVINGS PLANS

Clemson University is committed to providing a high-quality, affordable education to the residents of South Carolina and, as such, promotes a culture of continuous improvement to encourage the efficient utilization of resources. With exceptional student outcomes, graduation rates, and postgraduate employment, coupled with a low cost of education relative to peers, Clemson has been recognized as a strong return on investment for students.

In FY25, given the headwinds and uncertainty facing the higher education sector, Clemson increased its expenditure control protocols for 2025 to further manage expenses and be positioned to adjust to the changing financial landscape. These controls included increased scrutiny of all hiring and personnel actions by senior leadership, limitations on non-compensation expenditures, and a review of all facilities and capital projects.

To continue this approach of conservatism in the face of uncertainty, the university implemented a budget sequester as part of its FY26 budget. Through this process, Clemson has transferred approximately 5% (\$60M) of its unrestricted operating budget to reserves on a one-time basis to mitigate these headwinds. These measures ensure the continued financial strength of Clemson while preserving the University's ability to deliver its mission in the face of disruption.

To ensure financial sustainability, Clemson remains focused on efficiency as a key enabler of our continued success and ability to reinvest in our mission and program. Clemson continues to engage in ongoing internal analysis and review of university processes, focusing on providing increased efficiencies, cost savings, labor reallocations, and enhanced quality at both the University and departmental levels.

While some of these measures, such as enhanced oversight of expenditures, are expected to remain in the future, expense reductions have been made on a one-time basis to minimize the impact on personnel. Should a recurring reduction occur, such as the 3% reduction contemplated in the form, personnel or program delivery might be affected.

What measures does the agency plan to implement to reduce its costs and operating expenses by more than \$50,000? Provide a summary of the measures taken and the estimated amount of savings. How does the agency plan to repurpose the savings?

Agency Name:	Clemson University - Education & General		
Agency Code:	H120	Section:	14

FORM F – REDUCING COST AND BURDEN TO BUSINESSES AND CITIZENS

TITLE	Expense Management and Efficiency in Higher Education Provide a brief, descriptive title for this request.
EXPECTED SAVINGS TO BUSINESSES AND CITIZENS	In FY25, Clemson increased its expenditure control protocols for 2025 to further manage expenses and be positioned to adjust to the changing financial landscape. To continue this approach of conservatism in the face of uncertainty, the university implemented a budget sequester as part of its FY26 budget. Through this process, Clemson has transferred approximately 5% (\$60M) of its unrestricted operating budget. Additionally, Clemson’s Lean Office expanded and transitioned in 2021 to the Office of Institutional Excellence with the goal of driving the University’s strategic plan and advancing a culture of continuous improvement. This resulted in nearly \$500K in recurring cost savings and reallocated over 88K hours of time savings for employees. Over the last three years, the office’s focus has been on ensuring strategic alignment with the University’s strategic plan to identify and focus on the University’s top priorities. Building on this alignment, the Office of Institutional Excellence will be conducting a comprehensive review of the university’s organizational structure, which is anticipated to lead to additional cost-saving opportunities and will further strengthen the efficient delivery of our educational mission. <i>What is the expected savings to South Carolina’s businesses and citizens that is generated by this proposal? The savings could be related to time or money.</i>
FACTORS ASSOCIATED WITH THE REQUEST	Mark “X” for all that apply: X X Repeal or revision of regulations. Reduction of agency fees or fines to businesses or citizens. Greater efficiency in agency services or reduction in compliance burden. Other
METHOD OF CALCULATION	Lean cost savings are calculated by determining what the university previously spent on goods and services that have been deemed unnecessary due to process improvements and, as such, have been eliminated. Labor is only included in direct cost savings if positions are eliminated completely due to no longer being necessary to operations as a result of efficiencies realized. Labor savings are realized through attrition. In some instances, employees are reassigned to other areas that would have otherwise had to hire another FTE. Time savings are calculated based on the previous process time spent performing a task that is no longer needed. Those hours are reallocated to other tasks and oftentimes, as previously stated, result in attrition or eliminate the need to hire additional staff. Reallocated hours are converted into a dollar equivalent using an hourly rate reflecting the majority of employees’ salaries performing those tasks. Expense management activities are based on actuals and estimated percentages of the unrestricted operating budget. <i>Describe the method of calculation for determining the expected cost or time savings to businesses or citizens.</i>
REDUCTION OF FEES OR FINES	The University ensures that fines and fees are reasonable, with processes in place to annually review and audit business plans and fee/fine calculations. The Controller’s Office reviews service center rates across campus for reasonability, and the student fee committee reviews fee proposals to determine if other funding alternatives exist rather than passing the cost to the student with a new fee or fee increase. The fee committee communicates with student government leaders and ensures that they have a voice in the process before executive leadership considers the fee proposals. <i>Which fees or fines does the agency intend to reduce? What was the fine or fee revenue for the previous fiscal year? What was the associated program expenditure for the previous fiscal year? What is the enabling authority for the issuance of the fee or fine?</i>
REDUCTION OF REGULATION	As part of the Institutional Excellence approach discussed above, teams identify and evaluate structures, programs, services, regulations, policies, and procedures that do not provide value to the process and the customer. Mechanisms to eliminate, improve, or adjust these items are identified and implemented to ensure Clemson continues its focus on efficient and effective processes. <i>Which regulations does the agency intend to amend or delete? What is the enabling authority for the regulation?</i>

SUMMARY

In FY25, given the headwinds and uncertainty facing the higher education sector, Clemson increased its expenditure control protocols for 2025 to further manage expenses and be positioned to adjust to the changing financial landscape. These controls included increased scrutiny of all hiring and personnel actions by senior leadership, limitations on non-compensation expenditures, and a review of all facilities and capital projects.

To continue this approach of conservatism in the face of uncertainty, the university implemented a budget sequester as part of its FY26 budget. Through this process, Clemson has transferred approximately 5% (\$60M) of its unrestricted operating budget to reserves on a one-time basis to mitigate potential headwinds. These measures ensure the continued financial strength of Clemson while preserving the University's ability to deliver its mission in the face of disruption.

Additionally, Clemson's CU-Lean program has adopted methodologies from the private sector to identify opportunities for increased efficiency and continuous improvement.

Also, as a part of the CU Lean Program, we offer training that develops and empowers employees to become effective change leaders in their areas and beyond by providing them with a proven process improvement methodology focused on customer needs and root cause analysis. Over the last year, the Office of Institutional Excellence has trained over 200 employees, with 67 of those employees earning Lean certifications. These employees use these skill sets to improve operational efficiencies within their departments.

The Office of Institutional Excellence has initiated a strategic university portfolio management program that integrates strategic planning, execution, and operational excellence from across operational units to optimize university resources and maximize return on investment on university priorities. By incorporating risk identification and management, we enhance our focus on efficiency and excellence, ensuring that we deliver top-quality education in a cost-effective way. As noted above, the Office of Institutional Excellence will review the university's organizational structure to identify additional cost-saving opportunities and operational efficiencies in support of our educational mission. Clemson remains committed to aligning resources with strategic priorities while maintaining affordability for our students.

Provide an explanation of the proposal and its positive results on businesses or citizens. How will the request affect agency operations?

AGENCY NAME:			
AGENCY CODE:		SECTION:	

FORM H – TUITION MITIGATION (PROVISO 117.178)

TITLE	Tuition Mitigation Proviso 117.178
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AMOUNT	\$24,507,769
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What is the amount needed for Tuition Mitigation for FY27? This amount should correspond to the priority 1 recurring budget request. Tuition Mitigation should ONLY include the state funding necessary to continue existing operations on July 1, 2026 with no in-state undergraduate tuition or mandatory fee increases. Tuition Mitigation should not include any new programs or expansion of existing academic programs that may be contemplated for Fiscal Year 2026-27.

EXPLANATION OF METHODOLOGY	<u>Methods/Details for calculations:</u>			
	Total FY26 E&G Unrestricted Operating Expense Budget (includes scholarships/waivers but excludes Restricted funds, Auxiliaries, and PSA) \$927.5M			
	Total above multiplied by the HEPI 2025 forecast of 3.7% \$34.3M			
	Total above (\$34.3M) multiplied by the % of in-state undergraduate students vs total undergraduate students (14,467 in-state students equals ~60.4%) \$20.7M			
	Add a 1% COLA, excluding the partial funding the state would provide \$3.8M			
	Total Tuition Mitigation Request (\$20.7M + \$3.8M) \$24.5M			
	*See attachment for waiver and abatement information (FY25 totals in process).			
	Abatements	FY2021-22	FY2022-23	FY2023-24
	Academic Total Out-of-State	\$21,774,143	\$20,019,807	\$23,436,313
	Athletic Total Out-of-State	\$4,790,654	\$4,853,925	\$4,867,325
Totals	\$26,564,797	\$24,873,732	\$28,303,638	

Please provide a detailed explanation of the methods used to estimate the FY27 tuition mitigation needs as well as the number of enrolled in-state and out-of-state undergraduates. What standard inflation factor is being used (HEPI, CPI, etc.)? What base budget items is the inflation factor applied to? What is the impact of tuition waivers and abatements, including the amount of foregone revenue, and its impact on the need for additional state funding.

AGENCY NAME:	
AGENCY CODE:	SECTION:

COST SAVINGS

Clemson University is committed to providing high-quality, affordable education to the residents of South Carolina and, as such, promotes a culture of continuous improvement to encourage the efficient utilization of resources. With exceptional student outcomes, graduation rates, and postgraduate employment, coupled with a low cost of education relative to peers, Clemson has been recognized as a strong return on investment for students.

Since 2019, Clemson has documented over \$86M in total savings achieved through these practices for large IT contracts such as our ERP and network security contracts to more basic, labor-driven contracts like janitorial and general maintenance contracts. While this has been challenging the past few years with the inflationary headwind we have faced, the team continues to excel at finding opportunities to deliver these essential savings that go directly back into the operating budget for the University.

Additionally, Clemson’s Lean Office expanded and transitioned in 2021 to the Office of Institutional Excellence with the goal of driving the University’s strategic plan and advancing a culture of continuous improvement. This resulted in nearly \$500K in recurring cost savings and reallocated over 88K hours of time savings for employees.

In FY25, given the headwinds and uncertainty facing the higher education sector, Clemson increased its expenditure control protocols for 2025 to further manage expenses and be positioned to adjust to the changing financial landscape. These controls included increased scrutiny of all hiring and personnel actions by senior leadership, limitations on non-compensation expenditures, and a review of all facilities and capital projects.

Continuing this approach of conservatism in the face of uncertainty, the university implemented a budget sequester as part of its FY26 budget. Through this process, Clemson has transferred approximately 5% (\$60M) of its unrestricted operating budget to reserves on a one-time basis to mitigate these headwinds. These measures ensure the continued financial strength of Clemson while preserving the University’s ability to deliver its mission in the face of disruption.

To ensure financial sustainability, Clemson remains focused on efficiency as a key enabler of our continued success and ability to reinvest in our mission and program. Clemson continues to engage in ongoing internal analysis and review of university processes, focusing on providing increased efficiencies, cost savings, labor reallocations, and enhanced quality at both the University and departmental levels.

Provide a detailed analysis of any cost savings measures taken since FY19 to offset undergraduate tuition and fee increases and attach quantifiable documentation. Please include documentation of actions taken by the board of trustees or board of visitors or by administration. Attach any cost savings studies that have been undertaken and provide an explanation of actions taken to implement these studies. Provide future quantifiable cost savings plans and expectations for implementation.

AGENCY NAME:	
AGENCY CODE:	SECTION:

Low Enrollment	Name	Program Type	Action Type	Reason for Termination:
	Certificate in Services, Science, Management and Engineering	Certificate	Termination	No students enrolled since 2009. Net financial impact \$0.
	Leadership Certificate	Certificate	Termination	Minor replaced certificate, 3 courses were eliminated.
	BS in Parks, Recreation and Tourism Management, PGA Concentration	Bachelors	Modification	Reduce credit hours from 122 to 120, reduce concentration requiremetns, increse
	BS in Parks, Recreation and Tourism Management, CRSCM Concentration	Bachelors	Modification	Consolidate 3 concentrations to 1, change curriculum to match
	BS in Physics, Biophysics Concentration	Bachelors	Termination	No enrollment
	BA in Sociology	Bachelors	Modification	Reduce credit hours from 121 to 120, removed English requirement, broaden course options, delete criminal justics emphasis area
	Certificate in Sport Coaching and Character Development	Certificate	Termination	No enrollment
	Certificatge in Sports First Aid and Conditioning	Certificate	Termination	No enrollment
	Certificate in Sport Psychology and Motivation	Certificate	Termination	No enrollment
	Certificate in Athletic Leadership	Certificate	Termination	No enrollment
	Certificate in Events Management	Certificate	Termination	No enrollment
	Certificate in International Park and Tourism	Certificate	Termination	No enrollment
	PGA Golf Management Concentration	Bachelors	Termination	Declining enrollment
	Cardiovascular Imaging Concentration	Bachelors	Termination	Withdrawal of PRISMA funding, significant equipment replacement costs
	Camp Leadership Certificate	Certificate	Termination	No enrollment
	Certificate in Structural Design of Low Rise Structures	Certificate	Termination	No enrollment
	Certificate in Supply Chain & Logistics	Certificate	Termination	No enrollment
	Red Technical Certificate for Digital Artists	Certificate	Termination	No enrollment
	Blue Technical Certificate for Digital Artists	Certificate	Termination	No enrollment
	Green Technical Certificate for Digital Artists	Certificate	Termination	No enrollment
	Certificate in Health Communication	Certificate	Termination	No enrollment
	Certificate in International Family and Community Studies	Certificate	Termination	No enrollment
	Social Policy Certificate	Certificate	Termination	No enrollment
	Community Service Certificates	Certificate	Termination	No enrollment
	Certificate in American Sign Language - English Education Interpreting	Certificate	Termination	Low or no enrollment
	Certificate of Policy Studies	Certificate	Termination	Low or no enrollment
	Certificate of Historic Preservation	Certificate	Termination	Low or no enrollment
	Certificate of Sales Engineering	Certificate	Termination	Low or no enrollment
	CPRED Department Closure	DEPT/ADMIN	Termination	Declining enrollment in degree programs
	Certificate in Advanced Power Systems	Certificate	Termination	Low or no enrollment
	Certificate in Power Systems Engineering	Certificate	Termination	Low or no enrollment
	Certificate in Leadership and Innovation in Health and Design	Certificate	Termination	Low or no enrollment
	BS in Chemical Engineering, Biomolecular Engineering Concentration	Bachelors	Termination	Declining enrollment with teachout plan
	Certificate in Business Anthropology & Human Behavior	Certificate	Termination	No enrollment
	BS in Political Science Public Administration Concentration	Bachelors	Termination	Low demand due to requirements, duplicate curriculum
	BA in Global Black Studies	Bachelors	Termination	Very low enrollment

Provide a list of any undergraduate programs, academic or other, that have been reduced or eliminated since FY19. Please document the reasons for the reduction or elimination. If the institution has, or is expected to have, a decline in in-state undergraduate student enrollment, provide analysis on how the institution will ensure the corresponding reduction in tuition will not lead to requests for additional state funding.

AGENCY NAME:			
AGENCY CODE:		SECTION:	

UNOBLIGATED
FUND BALANCE

FY25 Unobligated Fund Balance Total: \$163,566,269

Financial Statement Cash Summary

Fund Group	FY25
State	\$ 30,974,480
Federal	\$ -
Other	\$ 509,644,008
Total Unrestricted E&G Cash	\$ 540,618,488

Commitments Against Unrestricted E&G Cash

Fund Group	FY25
State	\$ (30,974,480)
Federal	\$ -
Other	\$ (346,077,739)
Commitments On Unrestricted E&G Cash	\$ (377,052,219)

Uncommitted Unrestricted E&G Cash

Fund Group	FY25
State	\$ -
Federal	\$ -
Other	\$ 163,566,269
Total Unrestricted E&G Cash, including commitments	\$ 163,566,269
E&G Budget	\$ 944,935,000
% of Uncommitted Unrestricted Cash to E&G Budget	17%

Provide the institution's unobligated fund balance for the most recently completed fiscal year. Attach documentation showing this balance disaggregated to identify amounts that are restricted in their use by external authorities (General Assembly, Federal Government, donors, etc.) and those that are not subject to such restrictions. Provide an explanation of the amount the institution considers to be an appropriate unrestricted fund balance as a percentage of its operating budget and the percentage of the institution's operating budget that the fund balance represents.