Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

Fiscal Year FY 2026-2027
Agency Budget Plan

FORM A - BUDGET PLAN SUMMARY

OPERATING REQUESTS (FORM B1)	For FY 2026-2027, my agency is (mark "X"):	
	X	Requesting General Fund Appropriations.
	X	Requesting Federal/Other Authorization.
		Not requesting any changes.

NON-RECURRING REQUESTS (FORM B2)	For FY 2026-2027, my agency is (mark "X"):	
	X	Requesting Non-Recurring Appropriations.
		Requesting Non-Recurring Federal/Other Authorization.
		Not requesting any changes.

CAPITAL REQUESTS (FORM C)	For FY 2026-2027, my agency is (mark "X"):	
		Requesting funding for Capital Projects.
	X	Not requesting any changes.

PROVISOS (FORM D)	For FY 2026-2027, my agency is (mark "X"):	
	X	Requesting a new proviso and/or substantive changes to existing provisos.
		Only requesting technical proviso changes (such as date references).
		Not requesting any proviso changes.

Please identify your agency's preferred contacts for this year's budget process.

	Name	Phone	Email
PRIMARY CONTACT:	Andrew S. DeRienzo	(803) 422-0092	andrew.derienzo@scor.sc.gov
SECONDARY CONTACT:	Eric G. Fosmire	(803) 822-9580	eric.fosmire@scor.sc.gov

I have reviewed and approved the enclosed FY 2026-2027 Agency Budget Plan, which is complete and accurate to the extent of my knowledge.

	Agency Director	Board or Commission Chair
SIGN/DATE:	[signature]	
TYPE/PRINT NAME:	Benjamin I. Duncan, II	

This form must be signed by the agency head – not a delegate.

Agency Name:	Office of Resilience
Agency Code:	D300
Section:	92D

BUDGET REQUESTS			FUNDING					FTES				
Priority	Request Type	Request Title	State	Federal	Earmarked	Restricted	Total	State	Federal	Earmarked	Restricted	Total
1	B1 - Recurring	Statewide Mitigation Projects (Fulfilling Statutory Mission in SC Code 48-62-70)	15,000,000	0	0	0	15,000,000	0.00	0.00	0.00	0.00	0.00
2	B2 - Non-Recurring	Statewide Mitigation Projects (Fulfilling Statutory Mission in SC Code 48-62-70)	15,000,000	0	0	0	15,000,000	0.00	0.00	0.00	0.00	0.00
3	B2 - Non-Recurring	Bridge Box Flood Monitoring Program	2,400,000	0	0	0	2,400,000	0.00	0.00	0.00	0.00	0.00
4	B1 - Recurring	Staff Recruitment, Retention, Training, & Education	629,111	0	0	0	629,111	0.00	0.00	0.00	0.00	0.00
5	B1 - Recurring	Office Facility, Insurance, System of Record Software, Travel, and Contracted Security Guard	514,662	0	0	0	514,662	0.00	0.00	0.00	0.00	0.00
6	B2 - Non-Recurring	Office Comprehensive Security System, Agency-Wide/Grant Management System of Record	485,000	0	0	0	485,000	0.00	0.00	0.00	0.00	0.00
7	B1 - Recurring	Federal Budget Authority Increase (119mil to 135mil)	0	15,678,500	0	0	15,678,500	0.00	0.00	0.00	0.00	0.00
TOTALS			34,028,773	15,678,500	0	0	49,707,273	0.00	0.00	0.00	0.00	0.00

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	**1**

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	**Statewide Mitigation Projects (Fulfilling Statutory Mission in SC Code 48-62-70)**

Provide a brief, descriptive title for this request.

AMOUNT	**General: $15,000,000** **Federal: $0** **Other: $0** **Total: $15,000,000**

What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	**0.00**

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
X	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
X	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	HR/Personnel Related
	Consulted DTO during development
X	Related to a Non-Recurring request – If so, Priority # 2

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
X	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request supports the agency goal of mitigating future disasters through the installation of flood reduction infrastructure, voluntary buyout of homes in flood prone areas, providing the non-federal cost share match for other mitigation grants, and the development of plans and studies to identify and understand flooding issues and develop projects that reduce the long term risk and suffering and hardship and lessening the impact of future disasters.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

The ultimate recipient of funds would be units of general local government grantees

RECIPIENTS OF FUNDS	and subrecipients through the competitive grant process. Projects may be subrecipient or state run, with state run meaning SCOR manages the project and works directly with contractors and vendors to implement the project.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	SCOR has a statutory mitigation obligation. Reliable recurring funding is needed in order to sequence and deliver a pipeline of resilience solutions and provide hazard mitigation and infrastructure improvements, as statutorily directed in the Disaster Relief and Resilience Act, SCOR needs recurring funding to work with local governments and fellow agencies to plan, identify flood problems and risks, and then implement solutions that address current and future risks and enable the communities, economies, and ecosystems of South Carolina to thrive as we continue to be faced with environmental change and natural hazard (per SCOR's definition of resilience). This $15M recurring request is connected to a $15M non-recurring request. These funds are not intended to be reserved or stockpiled at SCOR, like disaster relief funds, but rather deployed every year for floodwater mitigation projects and where needed, plans and studies to develop mitigation projects in subsequent years. SCOR's strategic goal is to build to a $30M annual recurring stream to mitigate the billions of dollars of stormwater risk exposures in our state. Currently, SCOR has relied on federal grants and a one-time allocation of state Funding in the Disaster Relief and Resilience Reserve Fund to implement these projects. SCOR's grants administrator continually searches for federal grants solutions for leveraging funds, but grants are not a consistent funding source for the sequencing necessary for this type of work. Using the Reserve Fund requires careful planning, as this fund has a dual purpose of immediate disaster relief and long term resilience projects. SCOR is committed to a minimum of $30 million held in reserve for immediate disaster relief, which limits the funding available for other long-term resilience projects. As shown with Hurricane Helene, and storms increasing in frequency and intensity, another storm could hit at any time, and we may face multiple storms in a year, increasing the need for a larger fund to be held in reserve. At the same time, to serve the second purpose of the Fund, recurring monies are needed to facilitate resilience projects that increase the ability of South Carolina's communities, economies, and ecosystems to anticipate, absorb, recover, and thrive when presented with environmental change and natural hazards. The high demand for SCOR's current services and the lack of consistent federal funds underscore this critical need. SCOR's current mitigation programs are currently at capacity and utilizing one-time funds. The CDBG-MIT program (funds allocated in 2020) is particularly limited to 17 most impacted and distressed counties. ARPA funding (allocated in 2022) was limited, and while statewide, had a short turnaround period, making many communities without "on the shelf" projects ineligible. This was an issue for under resourced counties in both programs. Similar fund limitations and timing constraints will be similar with the 2024 Hurricane Helene CDBG-DR mitigation set aside program. Consistent funding would allow SCOR to structure a program to ensure these communities are not left behind and develop a project pipeline to deliver solutions to communities most at risk and in need. Events like Helene and Debby (2024) have showcased the positive impacts of SCOR's hazard mitigation work. Projects like the Ehrhardt Tunnel and Mingo Pond have reduced flooding severity and frequency. SCOR's buyout programs and conservation efforts are also making significant strides in reducing flood impacts by maintaining and restoring the natural function of floodplains. Currently, SCOR has a list of over 100 infrastructure projects that we were unable to fund during previous rounds of available funding, totaling more than $300 million. The Floodwater Commission also previously identified hundreds of millions of dollars in stormwater project needs. A recurring budget would enable SCOR to study, design, and implement these projects, particularly in communities that lack the resources to manage large-scale projects, study their flooding issues, and design long-term resilient solutions. It is also important to note that SCOR has many "state run" projects that takes the program management burden off the community and ensures the projects and funding is used efficiently and effectively.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	**4**

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	**Staff Recruitment, Retention, Training, & Education**

Provide a brief, descriptive title for this request.

AMOUNT	**General: $629,111** **Federal: $0** **Other: $0** **Total: $629,111**

What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	**0.00**

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
X	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
X	HR/Personnel Related
	Consulted DTO during development
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
X	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request supports the ability of the agency to securely accomplish all programmatic goals and strategies by increasing the ability of the agency to recruit, train, and retain highly qualified employees in positions essential to current recovery efforts, retain institution knowledge for future disasters, retain technical staff to plan and implement mitigation programs and projects, and increase the ability for the state to anticipate, absorb, recover and thrive during future environmental change and natural hazards through retaining forward looking, experienced, educated and mission-oriented staff.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF

The beneficiaries of these funds would be agency employees, which in turn would benefit the communities and citizens SCOR serves.

FUNDS	

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST

This request focuses on the ability of the agency to retain current staff and recruit new staff members in the diverse positions at the agency, in addition to providing training and continuing education opportunities for staff.

Recruiting and Retention - $615,891: Funds will allow the agency to maintain and secure critical disaster recovery, mitigation, strategic planning, and technical staff to ensure effective and efficient long-term disaster recovery efforts for current and future hazard events, mitigate the impacts of future disasters, and maintain and recruit technical and programmatic staff to work with South Carolina communities so they can anticipate, absorb, recover, and thrive when presented with environmental change and natural hazards while maintaining regulatory compliance and transparency. Immediate, structured investment will reduce time to fill critical positions, including those FTE positions recently approved, retain institutional knowledge, and lower total program costs by making operations more efficient. Vacancies in SCOR positions could be counterproductive to an efficient recovery and reduce South Carolina's ability to be prepared for and reduce the impacts of future disasters. SCOR has many specialized positions, with staff who understand flooding and other hazards and who have experience working with communities and contractors to implement programs that reduce impacts. Key recovery staff have been with the agency since shortly after it was established following the 2015 floods.

Training and Continuing Education - $13,220: Funds works hand in hand with recruitment and retention, by allowing the agency to offer opportunities for staff to attend training and maintain continuing education for key certifications and stay up to date to best serve the State in what is the rapidly changing fields of disaster recovery, hazard mitigation, and resilience. At a minimum, key leadership and supervisors in the agency need to attend state level supervisory and leadership training, much of which is conducted in coordination with the SC Department of Administration. These funds will allow current leadership to sharpen their skills and train tomorrow's agency leaders. This ensures continuity and efficiency of operation, and ensures staff can adapt to changes in the fields they work in. Such training mitigates issues related to human resources, and ensures the team is working efficiently and strategically.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	5
	Provide the Agency Priority Ranking from the Executive Summary.
TITLE	**Office Facility, Insurance, System of Record Software, Travel, and Contracted Security Guard**
	Provide a brief, descriptive title for this request.
AMOUNT	**General: $514,662** **Federal: $0** **Other: $0** **Total: $514,662**
	What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.
NEW POSITIONS	0.00
	Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

X	Change in cost of providing current services to existing program audience
X	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
X	IT Technology/Security related
X	HR/Personnel Related
	Consulted DTO during development
X	Related to a Non-Recurring request – If so, Priority # 6

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
X	Government and Citizens

ACCOUNTABILITY OF FUNDS

These request support general agency operations that support the ability of the agency to accomplish all programmatic goals and strategies by providing a productive work environment and efficient delivery of services.

Facility and Contracted Security Guard: SCOR is working with the SC Department of Admin to make a directed move to the Mills Building off Bull Street, most recently occupied by the Department of Public Health. This larger office space will support all the program goals and strategies to provide physical space to accommodate both long-standing programs, recent growth, and the deployment of new Hurricane Helene programs and related strategies and goals. Contracted security guard will allow maintenance of a safe environment for all agency operations.

General Tort Liability Insurance: This request supports the ability of the agency to securely accomplish all programmatic goals and strategies by providing insurance coverage for SCOR's growing team.

System of Record: As an agency-wide system of record, this request will support all program areas' strategies by allowing for agency files and grant programs to maintain records in an agency specific system of record.

Programmatic Travel: This request supports the ability of the agency to securely accomplish all programmatic goals and strategies by funding in-state travel for the purposes of meeting the agency's statutory mission to coordinate resilience, disaster recovery, and hazard mitigation statewide.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS

The beneficiaries of these funds would be agency employees, clients, and stakeholders that operate in and around the South Carolina Office of Resilience by providing an adequate, safe working environment and efficient operations and delivery of services.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST

Facility - $110,000: In 2026, SCOR is scheduled to move its headquarters office to the Mills Building on the Bull Street campus, the facility formerly occupied by the Department of Public Health. This move is being directed by the South Carolina Department of Administration. The Mills building has greater capacity to accommodate SCOR's team than the current office on Rosewood Drive (privately owned) that was established when the agency was the temporary Disaster Recovery Office. More recent state and federally funded programs related to disaster recovery (particularly Hurricane Helene), hazard mitigation, and resilience planning and project initiatives have brought with it a need for more space to support SCOR's full mission.

The terms of the lease of the Mills building include a price per square foot and require the agency to pay utility cost incurred over a certain amount.

Security - $75,000: As part of the office move to the Mills Building, SCOR seeks to continue the practice of the Department of Public Health of having contracted security guard to monitor access at the main entrance, monitor in and around the building, maintaining security during daytime hours. SCOR will utilize a state contract if available or solicit bids through the SCMMO procurement process. The monitoring and physical presence of a guard will help ensure the safety of agency staff, visitors, citizens, as well as protecting agency assets and sensitive and personally identifiable information held by the agency. A physical security person will allow for efficient control of building access, visitor management, as well as deter disruption through a visible presence to potential intruders and provide a first point of contact for staff and the public as they enter the building, providing a welcoming but secure environment, enhancing trust in agency services. Facility security is also supported by a non-recurring request to install a comprehensive security system on site, which could be monitored by the security personnel.

Insurance - $35,000: Following an increase in agency staff, particularly with staffing of Hurricane Helene recovery programs, the agency's premium for general tort liability has increased. Adequate insurance coverage is essential for agency operations.

System of Record Software - $100,000: In a separate non-recurring request, The South Carolina Office of Resilience seeks to purchase and develop an agency-wide system of record that will maintain data across program areas for internal tracking, grant reporting, and support operation by ensuring critical information is accurate, consistent, and accessible across the agency. SCOR's growing programs, and varied grant programs, generates vast amounts of information. A centralized system of record will allow for reliable reporting, compliance, and efficient service delivery to citizens, subrecipient/grantees while supporting accountability, continuity, and transparency. A level of maintenance and update is required with this system, and this recurring request is to cover the maintenance of this new system. As the agency grows and programs change, the system can be scaled and modified.

Agency Program Related Travel for Community and Stakeholder Engagement and Training - $194,662: SCOR is tasked with planning and coordinating statewide resilience, long-term disaster recovery and hazard mitigation with the goal of increasing the ability of the State's communities, economies, and ecosystems to anticipate, absorb, recover, and thrive when presented with environmental change and natural hazards. All travel expenditures incurred are in direct support of this goal. The bulk of the agency's travel is to coordinate with national, state, regional, local and community partners, clients, and citizens to further SCOR's mission and meet community needs. Staff in all program areas regularly travel in-state to project and program sites for the purposes of program compliance, public engagement, gain a better understanding of community needs, and to spread awareness about the funding and services offered by the agency. In addition to in-state travel directly related to specific programs areas or projects (disaster recovery, mitigation, and resilience planning and coordination), staff from all program areas are frequently invited to speak at workshops, conferences, and meetings to share expertise with outside groups. This includes industry specific events, community events, academic and research seminars, workshops hosted by grant-making agencies, and conference for state, regional, or local officials. In addition to sharing the work SCOR is doing, these events also allow the agency to form new partnerships and leverage additional contacts and resources to advance the mission. Last year, Hurricane Helene increased required travel, and additional travel continue to be needed, to facilitate long-term recovery from Hurricane Helene (September 2024). As of mid-August 2025, the disaster case management team has had 131 mobile intake events, and outreach contact with over 7,000 individuals. Federally and state funded home repair and replacement programs and mitigation programs will also require significant travel. Finally, the watershed based resilience planning and coordination program requires significant travel. In last year's budget, these positions were created as FTEs. This program is now fully staffed and watershed coordinators are traveling across the state to coordinate with local organizations and local governments to connect them with data, resources, and develop resilience projects and policies.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY	7

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	**Federal Budget Authority Increase (119mil to 135mil)**

Provide a brief, descriptive title for this request.

AMOUNT	**General: $0** **Federal: $15,678,500** **Other: $0** **Total: $15,678,500**

What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS	**0.00**

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

	Change in cost of providing current services to existing program audience
X	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
X	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	HR/Personnel Related
	Consulted DTO during development
	Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
X	Government and Citizens

ACCOUNTABILITY OF FUNDS

1.1 Install flood reduction infrastructure.

Funding allows infrastructure projects that mitigate future flooding that reduces risk of loss of life and damaged properties.

1.2 Voluntary acquisition of homes in the floodplain

Voluntary buyout of at risk or repetitive loss homes in the floodplain.

2.1 Develop, implement, and maintain the Statewide Resilience Plan

2.1.2 Develop a Statewide watershed-based resilience planning program. Assist

	local communities in resilience planning, coordinating hazard mitigation activities and infrastructure, and identifying funding sources for these solutions. 2.1.6 Coordinate Statewide conservation for flood reduction. 3.1 Housing repair and replacement for declared disasters.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS	Recipients of the funds depend on the disaster relief, mitigation, or resilience purposes being served. Recipients could include local governments, individual citizens, grantees, vendors, or contractors.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	SCOR is implementing numerous federal grants related to disaster recovery (including recently allocated funds for Hurricane Helene), hazard mitigation and resilience projects. A federal budget authority increase is needed due to the spending expected associated with these grants in the fiscal year, as more projects progress and move towards completion. SCOR has a total projected federal spend of $135mil in FY26-27. Additional federal budget authority is need for the following grants: ARPA - $30mil HUD CDBG Mitigation - $35mil HUD CDBG Disaster Recovery - $30mil EPA/CPRG - $30mil FEMA - $10mil

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM B2 – NON-RECURRING OPERATING REQUEST

AGENCY PRIORITY	2

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Statewide Mitigation Projects (Fulfilling Statutory Mission in SC Code 48-62-70)

Provide a brief, descriptive title for this request.

AMOUNT	$15,000,000

What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
X	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
X	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	Consulted DTO during development
	HR/Personnel Related
X	Request for Non-Recurring Appropriations
	Request for Federal/Other Authorization to spend existing funding
X	Related to a Recurring request – If so, Priority # Statewide Mitigation Projects (Fulfilling Statutory Mission in SC Code 48-62-70)

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

	Education, Training, and Human Development
	Healthy and Safe Families
	Maintaining Safety, Integrity, and Security
X	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request supports the agency goal of mitigating future disasters through the installation of flood reduction infrastructure, voluntary buyout of homes in flood prone areas, providing the non-federal cost share match for other mitigation grants, and the development of plans and studies to identify and understand flooding issues and develop projects that reduce the long-term risk and suffering and hardship and lessening the impact of future disasters.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS

The ultimate recipient of funds would be units of general local government grantees and subrecipients through the competitive grant process. Projects may be subrecipient or state run, with state run meaning SCOR manages the project and works directly with contractors and vendors to implement the project.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)?

How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	SCOR has a statutory mitigation obligation. While we have received one-time federal funds and ARPA funding through the state, additional funding is needed in order to sequence and deliver a pipeline of resilience solutions and provide hazard mitigation and infrastructure improvements, as statutorily directed in the Disaster Relief and Resilience Act, The high demand for SCOR's current services and the lack of consistent federal funds underscore this critical need. SCOR's current mitigation programs are currently at capacity and utilizing one-time funds. The CDBG-MIT program (funds allocated in 2020) is particularly limited to 17 most impacted and distressed counties. ARPA funding (allocated in 2022) was limited, and while statewide, had a short turnaround period, making many communities without "on the shelf" projects ineligible. This was an issue for under resourced counties in both programs. Similar fund limitations and timing constraints will be similar with the 2024 Hurricane Helene CDBG-DR mitigation set aside program. Additional funding would allow SCOR to structure a program to ensure these communities are not left behind and develop a project pipeline to deliver solutions to communities most at risk and in need and enable the communities, economies, and ecosystems of South Carolina to thrive as we continue to be faced with environmental change and natural hazard (per SCOR's definition of resilience). This $15M non-recurring request is connected to a $15M recurring request. These funds are not intended to be reserved or stockpiled at SCOR, like disaster relief funds, but rather deployed every year for floodwater mitigation projects and where needed, plans and studies to develop mitigation projects in subsequent years. SCOR's strategic goal is to build to a $30M annual recurring stream to mitigate the billions of dollars of stormwater risk exposures in our state. Currently, SCOR has relied on federal grants and a one-time allocation of state Funding in the Disaster Relief and Resilience Reserve Fund to implement these projects. SCOR's grants administrator continually searches for federal grants solutions for leveraging funds, but grants are not a consistent funding source for the sequencing necessary for this type of work. Using the Reserve Fund requires careful planning, as this fund has a dual purpose of immediate disaster relief and long-term resilience projects. SCOR is committed to a minimum of $30 million held in reserve for immediate disaster relief, which limits the funding available for other long-term resilience projects. As shown with Hurricane Helene, and storms increasing in frequency and intensity, another storm could hit at any time, and we may face multiple storms in a year, increasing the need for a larger fund to be held in reserve. At the same time, to serve the second purpose of the Fund, recurring monies are needed to facilitate resilience projects that increase the ability of South Carolina's communities, economies, and ecosystems to anticipate, absorb, recover, and thrive when presented with environmental change and natural hazards. Events like Helene and Debby (2024) have showcased the positive impacts of SCOR's hazard mitigation work. Projects like the Ehrhardt Tunnel and Mingo Pond have reduced flooding severity and frequency. SCOR's buyout programs and conservation efforts are also making significant strides in reducing flood impacts by maintaining and restoring the natural function of floodplains. Currently, SCOR has a list of over 100 infrastructure projects that we were unable to fund during previous rounds of available funding, totaling more than $300 million. The Floodwater Commission also previously identified hundreds of millions of dollars in stormwater project needs. A recurring budget would enable SCOR to study, design, and implement these projects, particularly in communities that lack the resources to manage large-scale projects, study their flooding issues, and design long-term resilient solutions. It is also important to note that SCOR has many "state run" projects that takes the program management burden off the community and ensures the projects and funding is used efficiently and effectively.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM B2 – NON-RECURRING OPERATING REQUEST

AGENCY PRIORITY	3

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Bridge Box Flood Monitoring Program

Provide a brief, descriptive title for this request.

AMOUNT	$2,400,000

What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
X	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	Consulted DTO during development
	HR/Personnel Related
X	Request for Non-Recurring Appropriations
	Request for Federal/Other Authorization to spend existing funding
	Related to a Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
	Education, Training, and Human Development
	Healthy and Safe Families
X	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

The deployment of water level sensors will improve data availability for decision making as part of Strategy 2.1 - Develop, implement, and maintain the Strategic Statewide Resilience and Risk Reduction Plan.

The deployment of additional sensors across the State will allow for a more comprehensive understanding of flooding issues and improve data for planning, forecasting, and flood frequency estimation.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS

This program will be implemented in partnership with Clemson University's Intelligent River program. These funds will advance an existing partnership program to expand sensors in other locations across the state following a pilot project to install 125 sensors in the Upper Savannah and Saluda watersheds in 2025.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon *predetermined eligibility criteria?*

JUSTIFICATION OF REQUEST	Water level networks of sensors provide critical data for emergency flood response by providing real-time flood inundation information, and can also enable efficient water resource planning during droughts. We propose to deploy 500 additional low-cost water level sensors across South Carolina, leveraging the innovative Clemson University Intelligent River® BridgeBox™. This system uses a small box (5" x 6") that can be easily mounted on bridges and other structures and provides reliable and accurate real-time water level information. Installed BridgeBox™ units would serve to supplement the existing USGS gauges to provide a more comprehensive view of flood response to extreme weather events, as well as volume estimates during low-flow times. Water level sensor placement would target known flood-prone areas and other critical areas in collaboration with the SCOR Watershed coordinators, using feedback from local experts, citizen input, and flood modeling. This project aligns with SCOR's mission to lessen the impact of disasters on the communities and citizens of South Carolina by enhancing the data used to understand hazard risks. The 2023 Strategic Statewide Resilience and Risk Reduction Plan (Resilience Plan) recommends multiple forms of investment in information infrastructure that will inform and improve water planning, flood forecasting, and flood frequency estimates. This data will have both short term and long term benefits. In the short term, additional data updated in real time will allow for critical modeling and forecasting, allowing for response to rapidly changing conditions, particularly in smaller streams and systems not picked up by current monitoring stations. The sensors will provide publicly available information on flood events and water levels to inform environmental conservation and economic development, and data will also help validate flood models and improve understanding of extreme weather impacts over time.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM B2 – NON-RECURRING OPERATING REQUEST

AGENCY PRIORITY	6

Provide the Agency Priority Ranking from the Executive Summary.

TITLE	Office Comprehensive Security System, Agency-Wide/Grant Management System of Record

Provide a brief, descriptive title for this request.

AMOUNT	$485,000

What is the net change in requested appropriations for FY 2026-2027? This amount should correspond to the total for all funding sources on the Executive Summary.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:	
	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
	Non-mandated program change in service levels or areas
	Proposed establishment of a new program or initiative
	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
X	IT Technology/Security related
	Consulted DTO during development
	HR/Personnel Related
X	Request for Non-Recurring Appropriations
	Request for Federal/Other Authorization to spend existing funding
X	Related to a Recurring request – If so, Priority # Office Facility, Insurance, System of Record Software, Travel, and Contracted Security Guard

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
	Education, Training, and Human Development
	Healthy and Safe Families
X	Maintaining Safety, Integrity, and Security
	Public Infrastructure and Economic Development
	Government and Citizens

ACCOUNTABILITY OF FUNDS

This request supports the ability of the agency to securely accomplish all programmatic goals and strategies by providing a comprehensive physical security system in and around the agency's new headquarters as well as an agencywide system of record to store and maintain data across all program areas and grants. Currently, SCOR utilizes several separate, non-agency owned systems related to specific grants or an internal file structure using basic Microsoft Office utilities. This will more comprehensively cover all programmatic areas and future grants.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS

The beneficiaries of these funds would be agency employees, clients, and stakeholders that operate in and around the South Carolina Office of Resilience by providing a safe and secure, monitored environment and efficient record keeping.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)?

How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST	Security System - $60,000: In 2026, SCOR is scheduled to move its headquarters office to the Mills Building on the Bull Street campus, the facility formerly occupied by the Department of Public Health. While some security infrastructure is present on the property, there is not a comprehensive functioning security system on site. SCOR, in coordination with Department of Administration, who is coordinating the move, will do a security assessment and install a security system that includes cameras and secured door access. Such a system will be essential in securing the safety of agency staff, visitors, citizens, as well as protecting agency assets and sensitive and personally identifiable information held by the agency. This request is also supported by a recurring request for security personnel to monitor the above system and further support on-site security. Agencywide/Grants System of Record - $425,000: The South Carolina Office of Resilience seeks to purchase and develop an agency-wide system of record that will maintain data across program areas for internal tracking, grant reporting, and support operation by ensuring critical information is accurate, consistent, and accessible across the agency. SCOR's growing programs, and varied grant programs, generates vast amounts of information. A centralized system of record will allow for reliable reporting, compliance, and efficient service delivery to citizens, subrecipient/grantees while supporting accountability, continuity, and transparency. Currently the agency has several separate, contractor owned, and non-comprehensive systems. With the recent allocation of funding related to Hurricane Helene, it has never been more important to ensure agency information is held and organized in a clear manner. A comprehensive system of record not only supports program delivery and efficiency, but also allows for a clear audit trail, compliance with state and federal regulations, public information requests and internal oversight. As the agency grows and programs change, the system can be scaled and modified, however, the present cost includes customization of the purchased system to current programs.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM D – PROVISO REVISION REQUEST

NUMBER	92D.1 *Cite the proviso according to the renumbered list (or mark "NEW").*
TITLE	Catastrophic Weather Event *Provide the title from the renumbered list or suggest a short title for any new request.*
BUDGET PROGRAM	HUD CDBG-DR (disaster recovery) federal dollars; State Reserve Fund Rapid Rebuild *Identify the associated budget program(s) by name and budget section.*
RELATED BUDGET REQUEST	No *Is this request associated with a budget request you have submitted for FY 2026-2027? If so, cite it here.*
REQUESTED ACTION	Amend *Choose from: Add, Delete, Amend, or Codify.*
OTHER AGENCIES AFFECTED	none *Which other agencies would be affected by the recommended action? How?*
SUMMARY & EXPLANATION	Homes assisted by disaster recovery funds keep same property tax basis as before disaster so as not to substantially increase homeowner's taxes when post disaster home repair or replacement assistance may actually increase the value of the home. Tax basis is kept the same because nearly all those assisted in the CDBG-DR program are low to moderate income. The program does not want to replace housing and then have the property reassessed at a substantially higher rate, thereby putting the low to moderate income person at risk of losing their repaired or replaced home. If the assisted owner later sells the home after the lien period, then property is no longer subject to the protection provided by this proviso. Proviso has existed since FY 2016-2017. Request is to amend the end date to the end of FY 27 because recovery operations are still ongoing.

Summarize the existing proviso. If requesting a new proviso, describe the current state of affairs without it. Explain the need for your requested action. For deletion requests due to recent codification, please identify SC Code section where language now appears.

FISCAL IMPACT	Neutral, taxable basis remains the same as before the disaster.

Provide estimates of any fiscal impacts associated with this proviso, whether for state, federal, or other funds. Explain the method of calculation.

PROPOSED PROVISO TEXT	(A) Any improvements made to real property or personal property used as a residence, such as a mobile home or manufactured housing unit, damaged during the catastrophic weather event in October 2015, Hurricane Matthew of 2016, Hurricane Florence of 2018, or Hurricane Helene of 2024 after the event and before June 30, ~~2026~~ **<u>2027</u>**, is not considered an improvement and may not be reassessed at a higher rate as a result of the assistance provided. This provision only applies if as a result of the catastrophic weather event, the improvements made to the property were funded by the United States Department of Housing and Urban Development Block Grant - Disaster Recovery program implemented by the Office of Resilience, or its predecessor the Disaster Recovery Office, or the Office of Resilience's Rapid Rebuild Program **<u>or any other program</u>** funded by the Disaster Relief and Resilience Reserve Fund. This provision also applies if, at the discretion of the county and using qualifications determined by the county, the improvements were made with the assistance of a volunteer organization active in disaster, or a similar volunteer organization. (B) During the current fiscal year, the property tax value of an eligible property shall remain the same unless an assessable transfer of interest occurs. No Refund is allowed on account of values adjusted as provided in this provision. **<u>(C) The property tax value may be reassessed at a higher rate in the event of a real property improvement, resulting from a weather event listed above, wherein a new house is built to replace a damaged mobile home or manufactured housing unit previously taxed as personal property; however, any increase to the real property tax value, as a result of the reassessment, may not exceed the value of the most recent personal property tax assessment for the demolished mobile home or manufactured housing unit. The reassessed value shall remain the same for the current fiscal year unless an assessable transfer of interest occurs.</u>**

Paste existing text above, then bold and underline insertions and strikethrough deletions. For new proviso requests, enter requested text above.

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM D – PROVISO REVISION REQUEST

NUMBER	NEW
	Cite the proviso according to the renumbered list (or mark "NEW").
TITLE	SCOR: Indirect Cost Rate
	Provide the title from the renumbered list or suggest a short title for any new request.
BUDGET PROGRAM	Federal Grants
	Identify the associated budget program(s) by name and budget section.
RELATED BUDGET REQUEST	Related to Federal Funds Authority
	Is this request associated with a budget request you have submitted for FY 2026-2027? If so, cite it here.
REQUESTED ACTION	Add
	Choose from: Add, Delete, Amend, or Codify.
OTHER AGENCIES AFFECTED	None
	Which other agencies would be affected by the recommended action? How?
SUMMARY & EXPLANATION	SCOR is a relatively new agency and has not yet been included in the Statewide Central Services Cost Allocation Plan (SWCAP). In determining its indirect cost rate, SCOR calculated indirect costs that are allocable directly to indirect costs fully within SCOR. Remitting the entirety of the indirect cost funds SCOR collects from its federal grants to the SC general fund pursuant to Section 2-65-70 of the 1976 Code would prevent SCOR from being able to cover its own indirect costs incurred in executing these federal grants. Operating SCOR's federal grants at a loss would directly lower the federal benefits SCOR would be able to provide to the citizens of South Carolina. To avoid operating these grants at a loss, SCOR requests to be able to keep any indirect costs attributable to SCOR's grant operations. When SCOR is included in the SWCAP, the agency will deposit in the general fund all indirect cost recoveries for the agency's portion of the Statewide Central Services Cost Allocation Plan (SWCAP). The agency will request to retain recoveries in excess of the SWCAP amount to support the remaining administrative grant operational costs of the agency.

Summarize the existing proviso. If requesting a new proviso, describe the current state of affairs without it. Explain the need for your requested action. For deletion requests due to recent codification, please identify SC Code section where language now appears.

FISCAL IMPACT	Neutral

Provide estimates of any fiscal impacts associated with this proviso, whether for state, federal, or other funds. Explain the method of calculation.

PROPOSED PROVISO TEXT	<u>**The Office of Resilience's indirect costs used in the indirect cost calculation for its federal grants may be retained by the agency to support the agency's costs of administering and deploying the agency's federal grants. When SCOR is included in the SWCAP, the agency will deposit in the general fund all indirect cost recoveries for the agency's portion of the Statewide Central Services Cost Allocation Plan (SWCAP). The agency may then retain IDC amounts in excess of the SWCAP amount to support the remaining administrative grant operational costs of the agency.**</u>

Paste existing text above, then bold and underline insertions and strikethrough deletions. For new proviso requests, enter requested text above.

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM D – PROVISO REVISION REQUEST

NUMBER	NEW *Cite the proviso according to the renumbered list (or mark "NEW").*
TITLE	Utilization of Disaster Relief and Resilience Reserve Fund if Below the Presidential Disaster Declaration Threshold or if FEMA Doesn't Respond *Provide the title from the renumbered list or suggest a short title for any new request.*
BUDGET PROGRAM	Disaster Relief and Resilience Reserve Fund *Identify the associated budget program(s) by name and budget section.*
RELATED BUDGET REQUEST	 *Is this request associated with a budget request you have submitted for FY 2026-2027? If so, cite it here.*
REQUESTED ACTION	Add *Choose from: Add, Delete, Amend, or Codify.*
OTHER AGENCIES AFFECTED	SC EMD would not be "affected" however SCOR would coordinate with SCEMD on recovery efforts *Which other agencies would be affected by the recommended action? How?*
SUMMARY & EXPLANATION	SCOR is charged with managing and implementing the state's Disaster Relief and Resilience Reserve Fund pursuant to §48-62-50. Funds appropriated to the fund may only be used to develop, implement, and maintain the Statewide Resilience Plan, and for disaster relief assistance, hazard mitigation, and infrastructure improvements as set forth in this article. However, under §48-62-60(A) disaster relief funds may only be deployed following a Federally Declared disaster. There is much uncertainty about the role FEMA will play in future disasters. There appears to be a federal interest in transferring at least some disaster recovery responsibility to the states. One way of doing that is to raise the disaster declaration threshold. Currently, for SC, the threshold is a little less than $10M. FEMA has indicated an interest in quadrupling all state thresholds. This means that SC's threshold would rise to $40M. Therefore, SC would be responsible for paying for the recovery of any disaster of less than $40M. This Proviso allows the state some flexibility by having SCOR coordinate with state leadership on the recovery goals and means of implementation for smaller scale disasters, but disasters, nonetheless. Any recovery will occur, as it does now, with coordination amongst state agencies including SC EMD.

Summarize the existing proviso. If requesting a new proviso, describe the current state of affairs without it. Explain the need for your requested action. For deletion requests due to recent codification, please identify SC Code section where language now appears.

FISCAL IMPACT	The Chief Resilience Officer endeavors to maintain an unencumbered $30,000,000 balance for disaster relief purposes in the Disaster Relief and Resilience Reserve Fund. If funds are utilized pursuant to this Proviso for a catastrophic event, then SCOR would seek replacement funding from the General Assembly during the next session thereafter.

Provide estimates of any fiscal impacts associated with this proviso, whether for state, federal, or other funds. Explain the method of calculation.

PROPOSED PROVISO TEXT	**If a catastrophic event occurs within the state but the event is below the FEMA threshold for a Presidential Disaster Declaration or if FEMA fails to respond to a catastrophic event, then the Chief Resilience Officer will advise the Governor, the President of the Senate, the Speaker of the House, the Chairman of the Senate Finance Committee, and the Chairman of the House Ways and Means Committee of the recommended use of the disaster relief funds in the Disaster Relief and Resilience Reserve Fund.**

Paste existing text above, then bold and underline insertions and strikethrough deletions. For new proviso requests, enter requested text above.

Agency Name:	Office of Resilience		
Agency Code:	D300	Section:	92D

FORM E – AGENCY COST SAVINGS AND GENERAL FUND REDUCTION CONTINGENCY PLAN

TITLE	Agency Cost Savings and General Fund Reduction Contingency Plan

AMOUNT	$203,796

What is the General Fund 3% reduction amount? This amount should correspond to the reduction spreadsheet prepared by EBO.

ASSOCIATED FTE REDUCTIONS	2

How many FTEs would be reduced in association with this General Fund reduction?

PROGRAM / ACTIVITY IMPACT	FTE reductions would impact the agency's general operation as these two FTE positions are involved in the administration and policy development of the agency. Travel supports all agency programs and activities as staff travels to support the planning, coordination, and implementation of mitigation and resilience efforts. This includes oversight of projects in construction in the field and traveling to meet local government officials and citizens for the purposes of furthering disaster recovery, mitigation, and resilience.

What programs or activities are supported by the General Funds identified?

SUMMARY	This reduction would impact the general day to day operations of the agency if the agency needed to make such cuts. The duties of administration coordination and policy development would have to fall to other employees as additional duties. The agency would have to reduce services to remote communities and citizens if it could not travel to them and would have to rely on less effective telecommunication channels. Project oversight may also be diminished.

Please provide a detailed summary of service delivery impact caused by a reduction in General Fund Appropriations and provide the method of calculation for anticipated reductions. Agencies should prioritize reduction in expenditures that have the least significant impact on service delivery.

AGENCY COST SAVINGS PLANS	FTE Reduction: By not filling the 2x open FTE positions (2x Admin Coordinator IIs), SCOR would save approximately $134,000 in salary and $56,280 in fringe benefits, for a total savings of $190,280. Agency Travel: Reduce agency travel $15,000. Total Cost Savings: $205,280.00

What measures does the agency plan to implement to reduce its costs and operating expenses by more than $50,000? Provide a summary of the measures taken and the estimated amount of savings. How does the agency plan to repurpose the savings?